# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

#### WASHINGTON, D.C. 20549

# **FORM 10-Q**

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED June 30, 2023

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM

то

Commission file number: 001-35947



# Star Equity Holdings, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or Other Jurisdiction of Incorporation or Organization)

СТ

53 Forest Ave., Suite 101, Old Greenwich (Address of Principal Executive Offices)

Thepai Excentive Office

(203) 489-9500

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class  | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, par value \$0.0001 per share                                     | STRR              | NASDAQ Global Market                      |
| Series A Cumulative Perpetual Preferred Stock, par value<br>\$0.0001 per share | STRRP             | NASDAQ Global Market                      |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

33-0145723 (I.R.S. Employer Identification No.)

> 06870 (Zip Code)

| Large accelerated filer | 0 | Accelerated filer         | 0           |
|-------------------------|---|---------------------------|-------------|
| Non-accelerated filer   |   | Smaller reporting company | $\boxtimes$ |
|                         |   | Emerging growth company   |             |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. **o** 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). 🗆 Yes No 🗵

As of August 7, 2023, the registrant had 15,521,090 shares of Common Stock (\$0.0001 par value) outstanding.

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#### **Important Information Regarding Forward-Looking Statements**

Portions of this Quarterly Report on Form 10-Q (including information incorporated by reference) include "forward-looking statements" based on our current beliefs, expectations, and projections regarding our business strategies, market potential, future financial performance, industry, and other matters. This includes, in particular, "Item 2 — Management's Discussion and Analysis of Financial Condition and Results of Operations" of this Quarterly Report on Form 10-Q, as well as other portions of this Quarterly Report on Form 10-Q. The words "believe," "expect," "anticipate," "project," "could," "would," and similar expressions, among others, generally identify "forward-looking statements," which speak only as of the date the statements were made. The matters discussed in these forward-looking statements are subject to risks, uncertainties, and other factors that could cause our actual results to differ materially from those projected, anticipated, or implied in the forward-looking statements. The most significant of these risks, uncertainties, and other factors are described in "Item 1A — Risk Factors" of this Quarterly Report on Form 10-Q and in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 filed with the U.S. Securities and Exchange Commission on March 15, 2023, as amended on May 1, 2023. Except to the limited extent required by applicable law, we undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

# PART I. FINANCIAL INFORMATION

# ITEM 1. FINANCIAL STATEMENTS

# STAR EQUITY HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited) (In thousands, except for per share amounts)

|  | r  | hree Months | d June 30, | Six Months Ended June 30, |              |    |         |  |
|--|----|-------------|------------|---------------------------|--------------|----|---------|--|
|  |    | 2023        |            | 2022                      | <br>2023     |    | 2022    |  |
| Revenues:  |    |             |            |                           |              |    |         |  |
| Construction   | \$ | 8,893       | \$         | 16,806                    | \$<br>21,239 | \$ | 28,437  |  |
| Total revenues   |    | 8,893       |            | 16,806                    | <br>21,239   |    | 28,437  |  |
| Cost of revenues:  |    |             |            |                           |              |    |         |  |
| Construction   |    | 6,229       |            | 14,321                    | 14,246       |    | 24,366  |  |
| Investments  |    | 61          |            | 64                        | 124          |    | 163     |  |
| Total cost of revenues   |    | 6,290       |            | 14,385                    | <br>14,370   |    | 24,529  |  |
| Gross profit   |    | 2,603       |            | 2,421                     | 6,869        |    | 3,908   |  |
| Operating expenses:  |    |             |            |                           |              |    |         |  |
| Selling, general and administrative                                |    | 4,209       |            | 3,195                     | 7,893        |    | 6,885   |  |
| Amortization of intangible assets                                  |    | 430         |            | 430                       | 860          |    | 860     |  |
| Total operating expenses   |    | 4,639       |            | 3,625                     | <br>8,753    |    | 7,745   |  |
| Income (loss) from continuing operations                           |    | (2,036)     |            | (1,204)                   | (1,884)      |    | (3,837) |  |
| Other income (expense):  |    |             |            |                           |              |    |         |  |
| Other income (expense), net  |    | 568         |            | (442)                     | 459          |    | (444)   |  |
| Interest income (expense), net                                     |    | 163         |            | (154)                     | 136          |    | (280)   |  |
| Total other income (expense), net                                  |    | 731         |            | (596)                     | <br>595      |    | (724)   |  |
| Income (loss) before income taxes from continuing operations       |    | (1,305)     |            | (1,800)                   | (1,289)      |    | (4,561) |  |
| Income tax benefit (provision) from continuing operations          |    | (61)        |            | 510                       | (61)         |    | (1,160) |  |
| Income (loss) from continuing operations, net of tax               |    | (1,366)     |            | (1,290)                   | <br>(1,350)  |    | (5,721) |  |
| Income (loss) from discontinued operations, net of tax (Note 10)   |    | 26,957      |            | (286)                     | 27,376       |    | 444     |  |
| Net income (loss)  |    | 25,591      |            | (1,576)                   | <br>26,026   |    | (5,277) |  |
| Deemed dividend on Series A perpetual preferred stock              |    | (479)       |            | (479)                     | (958)        |    | (958)   |  |
| Net income (loss) attributable to common shareholders              | \$ | 25,112      | \$         | (2,055)                   | \$<br>25,068 | \$ | (6,235) |  |
| Net income (loss) per share  |    |             |            |                           |              |    |         |  |
| Net income (loss) per share, continuing operations                 |    |             |            |                           |              |    |         |  |
| Basic*   | \$ | (0.09)      | \$         | (0.08)                    | \$<br>(0.09) | \$ | (0.41)  |  |
| Diluted  | \$ | (0.09)      | \$         | (0.08)                    | \$<br>(0.09) | \$ | (0.41)  |  |
| Net income (loss) per share, discontinued operations               |    |             |            |                           |              |    |         |  |
| Basic*   | \$ | 1.74        | \$         | (0.02)                    | \$<br>1.76   | \$ | 0.03    |  |
| Diluted  | \$ | 1.71        | \$         | (0.02)                    | \$<br>1.74   | \$ | 0.03    |  |
| Net income (loss) per share  |    |             |            |                           |              |    |         |  |
| Basic*   | \$ | 1.65        | \$         | (0.10)                    | \$<br>1.68   | \$ | (0.38)  |  |
| Diluted*   | \$ | 1.63        | \$         | (0.10)                    | \$<br>1.66   | \$ | (0.37)  |  |
| Net income (loss) per share, attributable to common shareholders   |    |             |            |                           |              |    |         |  |
| Basic*   | \$ | 1.62        | \$         | (0.13)                    | \$<br>1.62   | \$ | (0.44)  |  |
| Diluted*   | \$ | 1.59        | \$         | (0.13)                    | \$<br>1.60   | \$ | (0.44   |  |
| Weighted-average common shares outstanding                         |    |             |            |                           |              |    |         |  |
| Basic*   |    | 15,520      |            | 15,379                    | 15,518       |    | 14,031  |  |
| Diluted*   |    | 15,746      |            | 15,436                    | 15,706       |    | 14,100  |  |
| Dividends declared per share of Series A perpetual preferred stock | \$ | 0.25        | \$         | 0.25                      | \$<br>0.25   | \$ | 0.50    |  |

\*Earnings per share may not add due to rounding See accompanying notes to the unaudited condensed consolidated financial statements.

#### STAR EQUITY HOLDINGS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share amounts)

|  |    | June 30, 2023<br>(unaudited) |    | ember 31,<br>2022 |
|--|----|------------------------------|----|-------------------|
| Assets:  |    | , ,                          |    |                   |
| Current assets:  |    |                              |    |                   |
| Cash and cash equivalents  | \$ | 21,368                       | \$ | 4,377             |
| Restricted cash  |    | 53                           |    | 142               |
| Investments in equity securities   |    | 4,783                        |    | 3,490             |
| Lumber derivative contracts  |    | 43                           |    | —                 |
| Accounts receivable, net of allowances of \$100 and \$270, respectively  |    | 4,190                        |    | 7,975             |
| Inventories, net   |    | 4,437                        |    | 4,678             |
| Other current assets   |    | 1,744                        |    | 755               |
| Current assets – discontinued operations   |    | —                            |    | 17,851            |
| Total current assets   |    | 36,618                       |    | 39,268            |
| Property and equipment, net  |    | 4,995                        |    | 5,665             |
| Operating lease right-of-use assets, net   |    | 1,666                        |    | 1,856             |
| Intangible assets, net   |    | 12,492                       |    | 13,352            |
| Goodwill   |    | 4,438                        |    | 4,438             |
| Investment in private company  |    | 6,000                        |    | _                 |
| Note receivable  |    | 7,000                        |    | _                 |
| Other assets   |    | 1,270                        |    | 1,285             |
| Non-current assets – discontinued operations   |    | —                            |    | 7,438             |
| Total assets   | \$ | 74,479                       | \$ | 73,302            |
| Liabilities and Stockholders' Equity:  |    |                              |    |                   |
| Current liabilities:   |    |                              |    |                   |
| Accounts payable   | \$ | 1,261                        | \$ | 1,447             |
| Accrued liabilities  |    | 993                          |    | 462               |
| Accrued compensation   |    | 1,318                        |    | 1,838             |
| Accrued warranty   |    | 41                           |    | 38                |
| Lumber derivative contracts  |    | _                            |    | 104               |
| Deferred revenue   |    | 1,791                        |    | 1,673             |
| Short-term debt  |    | _                            |    | 3,383             |
| Operating lease liabilities  |    | 387                          |    | 372               |
| Finance lease liabilities  |    | 50                           |    | 82                |
| Current liabilities - discontinued operations  |    | _                            |    | 18,146            |
| Total current liabilities  |    | 5,841                        |    | 27,545            |
| Deferred tax liabilities   |    | 237                          |    | _                 |
| Operating lease liabilities, net of current portion  |    | 1,310                        |    | 1,510             |
| Finance lease liabilities, net of current portion  |    | 62                           |    | 96                |
| Non-current liabilities - discontinued operations  |    | _                            |    | 2,396             |
| Total liabilities  | -  | 7,450                        |    | 31,547            |
| Commitments and contingencies (Note 9)   |    |                              |    |                   |
| Stockholders' Equity:  |    |                              |    |                   |
| Preferred stock, \$0.0001 par value: 10,000,000 shares authorized: Series A Preferred Stock, 8,000,000 shares authorized, liquidation preference (\$10.00 per share), 1,915,637 shares issued and outstanding at June 30, 2023. (Liquidation preference: \$18,988,390 as |    |                              |    |                   |
| June 30, 2023.)  |    | 18,988                       |    | 18,988            |
| Series C Preferred stock, \$0.0001 par value: 25,000 shares authorized; no shares issued or outstanding  |    |                              |    |                   |

| Julie 50, 2020.)  | 10,000    | 10,500    |
|---|-----------|-----------|
| Series C Preferred stock, \$0.0001 par value: 25,000 shares authorized; no shares issued or outstanding   | —         |           |
| Common stock, \$0.0001 par value: 50,000,000 shares authorized; 15,196,458 and 15,177,919 shares issued and outstanding (net or treasury shares) at June 30, 2023 and December 31, 2022, respectively | 1         | 1         |
| Treasury stock, at cost; 258,849 shares at June 30, 2023 and December 31, 2022, respectively  | (5,728)   | (5,728)   |
| Additional paid-in capital  | 160,963   | 161,715   |
| Accumulated deficit   | (107,195) | (133,221) |
| Total stockholders' equity  | 67,029    | 41,755    |
| Total liabilities and stockholders' equity  | \$ 74,479 | \$ 73,302 |
|   |           |           |

See accompanying notes to the unaudited condensed consolidated financial statements.

# STAR EQUITY HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

| (Chaudited) (In thousands)  | Si | Six Months J |    | Ended June 30, |  |  |
|---|----|--------------|----|----------------|--|--|
|   |    | 2023         |    | 2022           |  |  |
| Operating activities  |    |              |    |                |  |  |
| Net (loss) income   | \$ | 26,026       | \$ | (5,277         |  |  |
| Adjustments to reconcile net income (loss) to net cash provided (used) by operating activities:           |    |              |    |                |  |  |
| Depreciation of property and equipment  |    | 623          |    | 922            |  |  |
| Amortization of intangible assets   |    | 860          |    | 860            |  |  |
| Non-cash lease expense  |    | 195          |    | 536            |  |  |
| Provision for bad debt, net   |    | 77           |    | 289            |  |  |
| Stock-based compensation  |    | 206          |    | 216            |  |  |
| Amortization of loan issuance costs   |    | 45           |    | 7:             |  |  |
| Gain on sale of assets  |    | (549)        |    | (44            |  |  |
| Gain on disposal of discontinued operations   |    | (26,680)     |    |                |  |  |
| Gain on Paycheck Protection Program loan forgiveness  |    |              |    | 594            |  |  |
| Deferred income taxes   |    | (237)        |    | _              |  |  |
| Unrealized (gain) loss of equity securities and lumber derivatives  |    | (1,094)      |    | 1,380          |  |  |
| Changes in operating assets and liabilities:  |    |              |    |                |  |  |
| Accounts receivable   |    | 5,057        |    | 318            |  |  |
| Inventories   |    | (440)        |    | (2,692         |  |  |
| Other assets  |    | 46           |    | (529           |  |  |
| Accounts payable  |    | 805          |    | 1,962          |  |  |
| Accrued compensation  |    | (1,099)      |    | (4             |  |  |
| Deferred revenue and billings in excess of costs and estimated profit                                     |    | 88           |    | 3,253          |  |  |
| Operating lease liabilities   |    | (268)        |    | (520           |  |  |
| Other liabilities   |    | (1,796)      |    | 1,592          |  |  |
| Net cash provided (used) by operating activities  |    | 1,865        |    | 2,932          |  |  |
| Investing activities  |    |              |    |                |  |  |
| Purchases of property and equipment   |    | (209)        |    | (754           |  |  |
| Proceeds from sale of discontinued operations   |    | 19,681       |    |                |  |  |
| Proceeds from sale of property and equipment  |    | 1,272        |    | 121            |  |  |
| Purchases of equity securities  |    | (356)        |    | (2,764         |  |  |
| Proceeds from sales of equity securities  |    | 9            |    | 20             |  |  |
| Net cash provided (used) by investing activities  |    | 20,397       |    | (3,371         |  |  |
| Financing activities  |    |              |    |                |  |  |
| Proceeds from borrowings  |    | 33,957       |    | 53,458         |  |  |
| Repayment of debt   |    | (36,928)     |    | (54,811        |  |  |
| Proceeds from the sale of common stock, warrants, and exercise of over allotment options                  |    | 1            |    | 13,198         |  |  |
| Fees paid on issuance of common stock   |    | -            |    | (450           |  |  |
| Taxes paid related to net share settlement of equity awards   |    | —            |    | (3             |  |  |
| Repayment of obligations under finance leases   |    | (51)         |    | (312           |  |  |
| Preferred stock dividends paid  |    | (958)        |    | (958           |  |  |
| Net cash provided (used) by financing activities  |    | (3,979)      |    | 10,122         |  |  |
| Net increase in cash, cash equivalents, and restricted cash including cash within discontinued operations |    | 18,283       |    | 9,688          |  |  |
| Less: net increase in cash classified within discontinued operations                                      |    | 1,381        |    | (467           |  |  |
| Net increase in cash, cash equivalents, and restricted cash   |    | 16,902       |    | 10,155         |  |  |
| Cash, cash equivalents, and restricted cash at beginning of period  |    | 4,519        |    | 3,928          |  |  |
| Cash, cash equivalents, and restricted cash at end of period  | \$ | 21,421       | \$ | 14,083         |  |  |
| Reconciliation of cash, cash equivalents, and restricted cash at end of year                              |    |              |    |                |  |  |
| Cash and cash equivalents   | \$ | 21,368       | \$ | 13,282         |  |  |
| Restricted cash   |    | 53           |    | 796            |  |  |
| Cash, cash equivalents, and restricted cash at end of period  | \$ | 21,421       | \$ | 14,083         |  |  |
| Supplemental Information  |    |              |    |                |  |  |

| Cash paid during the year for interest   | \$ | 231   | \$ | _ |  |  |
|--|----|-------|----|---|--|--|
| Non-Cash Investing Activities  |    |       |    |   |  |  |
| Noncash note receivable  | \$ | 7,000 | \$ |   |  |  |
| Noncash investment in variable interest entity                                       | \$ | 6,000 | \$ | — |  |  |
| See accompanying notes to the unaudited condensed consolidated financial statements. |    |       |    |   |  |  |

# STAR EQUITY HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF MEZZANINE EQUITY AND STOCKHOLDERS' EQUITY (Unaudited) (In thousands)

|  | Perpetual Preferred<br>Stock |               | Comm   | Common stock |                   | Additional<br>paid-in | Accumulated  | Total<br>stockholders' |
|--|------------------------------|---------------|--------|--------------|-------------------|-----------------------|--------------|------------------------|
|  | Shares                       | Amount Shares |        | Amount       | Treasury<br>Stock | capital               | deficit      | equity                 |
| Balance at December 31, 2022   | 1,916                        | \$ 18,988     | 15,178 | \$ 1         | \$ (5,728)        | \$ 161,715            | \$ (133,221) | \$ 41,755              |
| Stock-based compensation   | _                            | _             | —      | _            | _                 | 102                   | —            | 102                    |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | _                            | _             | 15     |              | _                 |                       | _            | _                      |
| Dividends to holders of preferred stock (\$0.25 per share)                           | _                            | _             | _      | _            | _                 | (479)                 | _            | (479)                  |
| Net income (loss)  | _                            |               |        |              | _                 |                       | 435          | 435                    |
| Balance at March 31, 2023  | 1,916                        | 18,988        | 15,193 | 1            | (5,728)           | 161,338               | (132,786)    | 41,813                 |
| Stock-based compensation   | —                            |               | —      | —            | —                 | 104                   | —            | 104                    |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | _                            | _             | 4      | _            | _                 | _                     | _            | _                      |
| Dividends to holders of preferred stock (\$0.25 per share)                           | _                            | —             | —      | _            | _                 | (479)                 | _            | (479)                  |
| Net income (loss)  | —                            |               | _      | _            | —                 |                       | 25,591       | 25,591                 |
| Balance at June 30, 2023   | 1,916                        | \$ 18,988     | 15,197 | <b>\$</b> 1  | \$ (5,728)        | \$ 160,963            | \$ (107,195) | \$ 67,029              |

|  |         | etual<br>mable<br>ed Stock | Perpetual<br>Preferred Stock |        | Preferred Stock |        | Common stock |            |              |           | Treasury | Additional<br>paid-in | Accumulated | Total<br>stockholders' |
|--|---------|----------------------------|------------------------------|--------|-----------------|--------|--------------|------------|--------------|-----------|----------|-----------------------|-------------|------------------------|
|  | Shares  | Amount                     | Shares                       | Amount | Shares          | Amount | Stock        | capital    | deficit      | equity    |          |                       |             |                        |
| Balance at December 31, 2021   | 1,916   | \$ 18,988                  | —                            | \$ —   | 5,805           | \$ —   | \$ (5,728)   | \$ 150,451 | \$ (127,969) | \$ 16,754 |          |                       |             |                        |
| Stock-based compensation   | —       | —                          | —                            | —      | —               | —      | —            | 144        | _            | 144       |          |                       |             |                        |
| Shares issued under stock incentive<br>plans, net of shares withheld for<br>employee taxes     | _       | _                          | _                            | _      | 49              | _      | _            | (3)        | _            | (3)       |          |                       |             |                        |
| Accrued dividend on redeemable<br>preferred stock  | —       | 479                        | _                            | _      | _               | _      | _            | (479)      | _            | (479)     |          |                       |             |                        |
| Preferred stock dividends paid   | _       | (479)                      | —                            | —      | —               | _      | _            | _          | _            | _         |          |                       |             |                        |
| Equity issuance costs  |         | —                          | _                            | _      | —               |        | _            | (450)      | _            | (450)     |          |                       |             |                        |
| Proceeds from the sale of common stock,<br>warrants, and exercise of over allotment<br>options | _       | _                          | _                            | _      | 9,175           | 1      | _            | 13,197     | _            | 13,198    |          |                       |             |                        |
| Net income (loss)  | _       | _                          | —                            | _      | _               | _      | _            | _          | (3,701)      | (3,701)   |          |                       |             |                        |
| Balance at March 31, 2022  | 1,916   | 18,988                     | _                            | _      | 15,029          | 1      | (5,728)      | 162,860    | (131,670)    | 25,463    |          |                       |             |                        |
| Stock-based compensation   | _       |                            | _                            | _      | _               | _      | _            | 72         | _            | 72        |          |                       |             |                        |
| Shares issued under stock incentive<br>plans, net of shares withheld for<br>employee taxes     | _       | _                          | _                            | _      | 53              | _      | _            | _          | _            | _         |          |                       |             |                        |
| Accrued dividends on redeemable<br>preferred stock   | _       | _                          | _                            | _      | _               | _      | _            | (479)      | _            | (479)     |          |                       |             |                        |
| Preferred stock dividends paid   | _       | —                          | —                            | —      | —               | _      | _            | _          | _            | _         |          |                       |             |                        |
| Reclassification of preferred stock to permanent equity ( <i>See</i> Note 1)                   | (1,916) | (18,988)                   | 1,916                        | _      | _               | _      | _            | 18,988     | _            | 18,988    |          |                       |             |                        |
| Net income (loss)  |         |                            |                              |        |                 |        |              |            | (1,576)      | (1,576)   |          |                       |             |                        |
| Balance at June 30, 2022   |         | \$ —                       | \$ 1,916                     |        | 15,082          | \$ 1   | \$ (5,728)   | \$ 181,441 | \$ (133,246) | \$ 42,468 |          |                       |             |                        |

See accompanying notes to unaudited condensed consolidated financial statements.

#### STAR EQUITY HOLDINGS, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### Note 1. Basis of Presentation and Significant Policies

#### **Basis of Presentation**

The unaudited condensed consolidated financial statements included in this Form 10-Q have been prepared in accordance with the U.S. Securities and Exchange Commission (the "SEC") instructions for Quarterly Reports on Form 10-Q. Accordingly, the condensed consolidated financial statements are unaudited and do not contain all the information required by U.S. generally Accepted Accounting Principles ("GAAP") to be included in a full set of financial statements. The unaudited condensed Consolidated Balance Sheet at December 31, 2022 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by GAAP for a complete set of financial statements. The audited consolidated financial statements for our fiscal year ended December 31, 2022, filed with the SEC on Form 10-K on March 15, 2023, include a summary of our significant accounting policies and should be read in conjunction with this Form 10-Q. In the opinion of management, all material adjustments necessary to present fairly the results of operations, cash flows, and balance sheets for such periods have been included in this Form 10-Q. All such adjustments related to continuing operations are of a normal recurring nature. The results of operations for interim periods are not necessarily indicative of the results of continuing operations for the entire year.

#### The Company

Star Equity Holdings, Inc. ("Star Equity," the "Company," "we," or "our") is a multi-industry diversified holding company with two divisions: Construction and Investments. We previously had a Healthcare division which was sold on May 4, 2023, as further described in Note 2. "Discontinued Operations". Our common stock and preferred stock are listed on the NASDAQ Global Market exchange as "STRR" and "STRRP", respectively.

#### Liquidity and Management's Plan

At December 31, 2022, we identified certain conditions and events which in the aggregate required management to perform an assessment of the Company's ability to continue as a going concern for one year from the financial statements issuance date. Management's analysis indicated that there was no substantial doubt regarding the entity's ability to continue as a going concern for one year from the financial statements issuance date. For the six months ended June 30, 2023 we achieved net income of \$26.0 million and positive cash flow from operations of \$1.9 million. As of June 30, 2023, cash and cash equivalents amounted to \$21.4 million and the value of our investments in publicly traded companies was \$4.8 million. Additionally, we received approximately \$19.7 million in cash from the sale of our Healthcare business on May 4, 2023. We also gave notice to eCapital (as defined in "Debt") that we would not be renewing our credit facilities with them upon the June 30, 2023 renewal date and paid the full outstanding balance due under all arrangements with eCapital. We believe our June 30, 2023 cash balance provides us ample liquidity to fund our operations for twelve months from the issuance date of these financial statements. Our forecasts are dependent on our ability to maintain margins at our operating companies which includes achieving levels of booked orders, minimizing expenses and achieving certain free cash flow benchmarks. We have begun to explore certain financing arrangements, including real estate sale and leaseback opportunities. There can be no assurance that we will enter into such a financing arrangement or as to the terms of any such financing arrangement.

#### Use of Estimates

The preparation of condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the condensed consolidated financial statements and disclosures made in the accompanying notes to the condensed consolidated financial statements. Significant estimates and judgments include those related to inventory, revenue recognition, lease accounting, fair value measurements (including contingent considerations), litigation and contingent liabilities, variable interest entities, intangible assets and goodwill valuations, equity classification and transactions, and income taxes. Actual results could materially differ from those estimates.

#### Concentration of Credit Risk

Financial instruments, which potentially subject us to concentrations of credit risk, consist primarily of cash and cash equivalents and accounts receivable. We limit our exposure to credit loss by generally placing cash in high credit quality financial institutions or in major money market mutual funds offered through brokerage firms. A portion of our cash balances are maintained at major banking institutions in the United States, a portion of which may from time to time exceed the regulatory limit of \$250,000 insured by the Federal Deposit Insurance Corporation (FDIC). We have not experienced any credit losses associated with our cash balances. Additionally, we have established guidelines regarding diversification of our investments and their maturities, which are designed to maintain principal and maximize liquidity. As of June 30, 2023, we have \$1.2 million of cash in excess of FDIC insured limits.

#### New Accounting Standards To Be Adopted

No new accounting standards were issued in the quarter ended June 30, 2023 that are expected to have a material impact on our financial statements.

#### **Note 2. Discontinued Operations**

On May 4, 2023, we entered into a Stock Purchase and Contribution Agreement (the "Purchase Agreement"), by and among the Company, Digirad Health Inc., a Delaware corporation and wholly owned subsidiary of the Company ("Digirad Health"), TTG Imaging Solutions, LLC, a Pennsylvania limited liability company (the "Buyer"), and the Buyer's parent, Insignia TTG Parent LLC, a Delaware limited liability company (the "Parent"). Pursuant to the Purchase Agreement, (i) the Buyer purchased 85% of the issued and outstanding shares of Digirad Health, on the terms and subject to the conditions set forth therein and (ii) the Company contributed to Parent 15% of the issued and outstanding shares of stock of Digirad Health (the "Contributed Shares") in exchange for New Units (as defined in the Purchase Agreement) of Parent (the "Transaction"). The total aggregate consideration payable to the Company for the Transaction was \$40 million, comprised of \$19.7 million (\$27 million less paydowns of debt to Webster Bank (see Note 8. "Debt") and transaction costs) in cash, a \$7 million promissory note (see Note 5. "Supplemental Balance Sheet Information"), and \$6 million of New Units in the Parent (see Note 7. "Fair Value Measurements"). The Company completed the sale of Digirad Health simultaneously with entering into the Purchase Agreement.

We deemed the disposition of Digirad Health, which operated our Healthcare business unit, to represent a strategic shift that will have a major effect on our operations and financial results. As of the date of these financial statements, the results of operations of the Healthcare business unit represent "discontinued operations" in accordance with GAAP (ASC 205-20-45-1B). As such, the assets and liabilities, as well as the earnings, of the discontinued operation are presented separately in the unaudited condensed consolidated financial statements for all periods presented. Unless otherwise noted, discussion within the notes to the unaudited condensed consolidated financial statements and Management's Discussion and Analysis of Financial Condition and Results of Operations relates to continuing operations.

Our variable interest entity ("VIE"), for which we are not the primary beneficiary, was disposed of as part of the sale of our Healthcare division. This VIE was in a small private company that is primarily involved in research related to new heart imaging technologies.

The following table presents financial results of our Healthcare division for the three and six months ended June 30, 2023 and 2022 (in thousands). Note that we owned this division through May 4, 2023 and that both the three months ended June 30, 2023 and the six months ended June 30, 2023 results reflect that period only:

|  | Three Months | ded June 30, | Six Months Ended June 30, |           |    |        |
|--|--------------|--------------|---------------------------|-----------|----|--------|
|  | <br>2023     |              | 2022                      | 2023      |    | 2022   |
| Total revenues   | \$<br>4,603  | \$           | 13,912                    | \$ 17,962 | \$ | 27,330 |
| Total cost of revenues   | <br>2,376    |              | 10,234                    | 12,408    |    | 20,476 |
| Gross profit   | <br>2,227    |              | 3,678                     | 5,554     |    | 6,854  |
| Operating expenses:  |              |              |                           |           |    |        |
| Selling, general and administrative                            | 622          |              | 3,674                     | 3,370     |    | 6,880  |
| Amortization of intangible assets                              | —            |              | —                         | —         |    | _      |
| (Gain) loss on disposal of discontinued operations             | <br>(26,680) |              | _                         | (26,680)  |    | —      |
| Total operating expenses                                       | (26,058)     |              | 3,674                     | (23,310)  |    | 6,880  |
| Income (loss) from discontinued operations                     | <br>28,285   | ·            | 4                         | 28,864    |    | (26)   |
| Other (expense) income, net                                    | (1,023)      |              | (23)                      | (1,015)   |    | 81     |
| Interest expense, net  | <br>(5)      |              | (84)                      | (173)     |    | (148)  |
| Income (loss) from discontinued operations before income taxes | 27,257       |              | (103)                     | 27,676    |    | (93)   |
| Income tax benefit (provision)                                 | <br>(300)    |              | (183)                     | (300)     |    | 537    |
| Income (loss) from discontinued operations                     | \$<br>26,957 | \$           | (286)                     | \$ 27,376 | \$ | 444    |

The carrying amounts of the major classes of assets reported as "Assets - discontinued operations" consist of the following as of December 31, 2022 (in thousands):

|  | I  | December 31, 2022 |
|--|----|-------------------|
| Cash and cash equivalents                | \$ | 288               |
| Accounts receivable, net                 |    | 9,782             |
| Inventories, net                         |    | 5,949             |
| Other current assets                     |    | 1,832             |
| Property and equipment, net              |    | 2,683             |
| Operating lease right-of-use assets, net |    | 2,626             |
| Goodwill                                 |    | 1,608             |
| Other assets                             |    | 521               |
|  | \$ | 25,289            |

The carrying amounts of the major classes of liabilities reported as "Liabilities - discontinued operations" consist of the following as of December 31, 2022 (in thousands):

|   | Decem | ber 31, 2022 |
|---|-------|--------------|
| Accounts payable                                      | \$    | 1,983        |
| Other accrued liabilities                             |       | 1,863        |
| Accrued compensation                                  |       | 253          |
| Accrued liabilities                                   |       | 2,675        |
| Deferred revenue                                      |       | 1,703        |
| Operating lease liabilities                           |       | 1,056        |
| Finance lease liabilities, current portion            |       | 314          |
| Short-term debt and current portion of long-term debt |       | 8,299        |
| Deferred tax liabilities                              |       | 176          |
| Operating lease liabilities, net of current portion   |       | 1,631        |
| Finance lease liabilities, net of current portion     |       | 291          |
| Other liabilities                                     |       | 298          |
|   | \$    | 20,542       |

The following table presents the significant non-cash operating, investing and financing activities from discontinued operations for the six months ended June 30, 2023 and 2022 (in thousands):

|  | Six Months E | nded June 30, |
|--|--------------|---------------|
|  | 2023         | 2022          |
| Operating activities   |              |               |
| Net income (loss) from discontinued operations                           | \$<br>27,376 | \$ 444        |
| Depreciation   | 332          | 638           |
| Amortization of intangible assets  | —            | 1             |
| Non-cash lease expense   | —            | 392           |
| Write-off of borrowing costs   | 16           | 20            |
| (Gain) loss on disposal of discontinued operations                       | (26,680)     | —             |
| Share-based compensation   | 1            | 4             |
| (Gain )Loss on disposal of assets  | 135          | (67)          |
| Provision for bad debt   | 48           | (47)          |
| Deferred income taxes  | (176)        | (597)         |
| Accounts receivable  | 1,304        | (4)           |
| Inventory  | (681)        | (1,180)       |
| Other assets   | 786          | (3,101)       |
| Accounts payable   | 994          | 1,572         |
| Accrued compensation   | (580)        | (208)         |
| Deferred revenue   | (101)        | 26            |
| Operating lease liabilities  | (10)         | (386)         |
| Other liabilities  | <br>(1,825)  | 1,615         |
| Net cash provided by (used in) operating activities                      | <br>939      | (878)         |
| Net cash provided by (used in) investing activities                      | _            | (404)         |
| Net cash provided by (used in) financing activities                      | <br>442      | 815           |
| Net increase (decrease) in cash and cash equivalents and restricted cash | \$<br>1,381  | \$ (467)      |

Following is the reconciliation of purchase price to the gain recognized in income from discontinued operations for the six months ended June 30, 2023 (in thousands), prior to any proposed working capital adjustments:

| Estimated proceeds of the disposition, net of transaction costs and indebtedness payoff | \$<br>32,682 |
|---|--------------|
| Assets of the businesses  | (24,071)     |
| Liabilities of the businesses   | 18,069       |
| Pre-tax gain on the disposition   | \$<br>26,680 |

## Note 3. Revenue

## Disaggregation of Revenue

The following tables present our continuing revenues disaggregated by major source for the three and six months ended June 30, 2023 and 2022 (in thousands):

|  | Three Months | Ended June 30, 202 | 3        | Three Months En | ded Ju | ed June 30, 2022 |  |
|--|--------------|--------------------|----------|-----------------|--------|------------------|--|
|  | Construction | Total              |          | Construction    |        | Total            |  |
| Major Goods/Service Lines                          |              |                    |          |                 |        |                  |  |
| Construction Revenue from Contracts with Customers | \$ 8,89      | 3                  | 8,893 \$ | \$ 16,806       | \$     | 16,806           |  |
| Total Revenues                                     | \$ 8,89      | 3 \$               | 8,893 \$ | \$ 16,806       | \$     | 16,806           |  |
| Timing of Revenue Recognition                      |              |                    |          |                 |        |                  |  |
| Services and goods transferred over time           | \$ -         | - \$               | — \$     | \$ 5,856        | \$     | 5,856            |  |
| Services and goods transferred at a point in time  | 8,89         | 3                  | 8,893    | 10,950          |        | 10,950           |  |
| Total Revenues                                     | \$ 8,89      | 3 \$               | 8,893 \$ | \$ 16,806       | \$     | 16,806           |  |

|  | Six Months Ended June 30, 2023 |        |    |        |    | Six Months End | ed June 30, 2022 |        |  |
|--|--------------------------------|--------|----|--------|----|----------------|------------------|--------|--|
|  | Constructi                     | ion    |    | Total  |    | Construction   |                  | Total  |  |
| Major Goods/Service Lines                          |                                |        |    |        |    |                |                  |        |  |
| Construction Revenue from Contracts with Customers | \$                             | 21,239 | \$ | 21,239 | \$ | 28,437         | \$               | 28,437 |  |
| Total Revenues                                     | \$                             | 21,239 | \$ | 21,239 | \$ | 28,437         | \$               | 28,437 |  |
| Timing of Revenue Recognition                      |                                |        |    |        |    |                |                  |        |  |
| Services and goods transferred over time           | \$                             | _      | \$ | —      | \$ | 7,753          | \$               | 7,753  |  |
| Services and goods transferred at a point in time  | :                              | 21,239 |    | 21,239 |    | 20,684         |                  | 20,684 |  |
| Total Revenues                                     | \$                             | 21,239 | \$ | 21,239 | \$ | 28,437         | \$               | 28,437 |  |

#### **Deferred Revenue**

Changes in deferred revenue for the six months ended June 30, 2023 are as follows (in thousands):

| Balance at December 31, 2022   | \$<br>1,673 |
|--|-------------|
| Revenue recognized that was included in balance at beginning of the year | (1,459)     |
| Deferred revenue, net, related to contracts entered into during the year | 1,577       |
| Balance at June 30, 2023   | \$<br>1,791 |

#### Note 4. Basic and Diluted Net Income (Loss) Per Share

We present net income (loss) per share attributable to common stockholders in conformity with the two-class method required for participating securities, as the warrants are considered participating securities. We have not allocated net income (loss) attributable to common stockholders to warrants because the holders of our warrants are not contractually obligated to share in our income (loss). Basic net income (loss) per share attributable to common stockholders is computed by dividing net income (loss) attributable to common stockholders by the weighted-average number of common shares outstanding during the period. Diluted net income (loss) per share attributable to common stockholders is calculated to give effect to all potential shares of common stock, including common stock issuable upon exercise of warrants, stock options, and restricted stock units ("RSUs"). In periods for which there is a net loss, diluted loss per common share is equal to basic loss per common share, since the effect of including any common stock equivalents would be antidilutive.

The following table sets forth the reconciliation of shares used to compute basic and diluted net income (loss) per share for the periods indicated (in thousands):

|  | Т  | Three Months Ended June 30, |    |         |    | June 30, |    |         |
|--|----|-----------------------------|----|---------|----|----------|----|---------|
|  |    | 2023                        |    | 2022    |    | 2023     |    | 2022    |
| Numerator:   |    |                             |    |         |    |          |    |         |
| Income (loss) from continuing operations, net of tax             | \$ | (1,366)                     | \$ | (1,290) | \$ | (1,350)  | \$ | (5,721) |
| Income (loss) from discontinued operations, net of tax (Note 10) |    | 26,957                      |    | (286)   |    | 27,376   |    | 444     |
| Net income (loss)  |    | 25,591                      |    | (1,576) |    | 26,026   |    | (5,277) |
| Deemed dividend on Series A perpetual preferred stock            |    | (479)                       |    | (479)   |    | (958)    |    | (958)   |
| Net income (loss) attributable to common shareholders            | \$ | 25,112                      | \$ | (2,055) | \$ | 25,068   | \$ | (6,235) |
| Denominator:   |    |                             |    |         |    |          |    |         |
| Weighted average common shares outstanding                       |    | 15,195                      |    | 15,054  |    | 15,193   |    | 13,751  |
| Weighted average prefunded warrants outstanding                  |    | 325                         |    | 325     |    | 325      |    | 280     |
| Weighted average shares outstanding - basic                      |    | 15,520                      |    | 15,379  |    | 15,518   |    | 14,031  |
| Dilutive potential common shares:                                |    |                             |    |         |    |          |    |         |
| Restricted stock units   |    | 226                         |    | 57      |    | 188      |    | 69      |
| Weighted average shares outstanding - diluted                    |    | 15,746                      |    | 15,436  |    | 15,706   |    | 14,100  |
| Net income (loss) per share                                      |    |                             |    |         |    |          |    |         |
| Continuing operations  |    |                             |    |         |    |          |    |         |
| Basic  | \$ | (0.09)                      | \$ | (0.08)  | \$ | (0.09)   | \$ | (0.41)  |
| Diluted  | \$ | (0.09)                      | \$ | (0.08)  | \$ | (0.09)   | \$ | (0.41)  |
| Discontinued operations  |    |                             |    |         |    |          |    |         |
| Basic  | \$ | 1.74                        | \$ | (0.02)  | \$ | 1.76     | \$ | 0.03    |
| Diluted  | \$ | 1.71                        | \$ | (0.02)  | \$ | 1.74     | \$ | 0.03    |
| Net income (loss) per share                                      |    |                             |    |         |    |          |    |         |
| Basic  | \$ | 1.65                        | \$ | (0.10)  | \$ | 1.68     | \$ | (0.38)  |
| Diluted  | \$ | 1.63                        | \$ | (0.10)  | \$ | 1.66     | \$ | (0.37)  |
| Net income (loss) per share, attributable to common shareholders |    |                             |    |         |    |          |    |         |
| Basic  | \$ | 1.62                        | \$ | (0.13)  |    | 1.62     | \$ | (0.44)  |
| Diluted  | \$ | 1.59                        | \$ | (0.13)  | \$ | 1.60     | \$ | (0.44)  |

\*Earnings per share may not add due to rounding

Antidilutive common stock equivalents are excluded from the computation of diluted income (loss) per share. The computation of diluted earnings per share excludes stock options, RSUs, and stock warrants that are anti-dilutive. The following common stock equivalents were anti-dilutive (in thousands):

|                        | Three Months E | nded June 30, | Six Months E | nded June 30, |
|------------------------|----------------|---------------|--------------|---------------|
|                        | 2023           | 2022          | 2023         | 2022          |
| Stock options          | 2              | 6             | 2            | 6             |
| Restricted stock units | 73             | 187           | 72           | 208           |
| Stock warrants         | 11,865         | 12,567        | 11,865       | 11,025        |
| Total                  | 11,940         | 12,760        | 11,939       | 11,239        |

#### Note 5. Supplementary Balance Sheet Information

#### Inventories

The components of inventories are as follows (in thousands):

|  | J  | June 30, 2023 | <br>December 31, 2022 |
|--|----|---------------|-----------------------|
| Raw materials                                    | \$ | 2,601         | \$<br>2,838           |
| Work-in-process                                  |    | 377           | 571                   |
| Finished goods                                   |    | 1,459         | 1,269                 |
| Total inventories                                |    | 4,437         | 4,678                 |
| Less reserve for excess and obsolete inventories |    | _             | _                     |
| Total inventories, net                           | \$ | 4,437         | \$<br>4,678           |

#### Property and Equipment

Property and equipment consist of the following (in thousands):

|                                      | June 30, 2023 | December 31, 2022 |
|--------------------------------------|---------------|-------------------|
| Land                                 | \$<br>753     | \$<br>805         |
| Buildings and leasehold improvements | 3,223         | 4,185             |
| Machinery and equipment              | 2,877         | 2,509             |
| Gross property and equipment         | 6,853         | 7,499             |
| Accumulated depreciation             | <br>(1,858)   | <br>(1,834)       |
| Total property and equipment, net    | \$<br>4,995   | \$<br>5,665       |

We sold our Waterford, Maine facility on June 30, 2023 for approximately \$1.2 million and recognized a gain of \$424 thousand which we have recorded in other income/expense.

#### Warranty Reserves

Within our Construction division, KBS Builders, Inc. ("KBS") provides a limited assurance warranty on its residential homes that covers substantial defects in materials or workmanship for a period of 12 months after delivery to the owner. EdgeBuilder, Inc. ("EdgeBuilder") provides a limited warranty on the sale of its wood foundation products that covers leaks resulting from defects in workmanship for a period of twenty-five years. Estimated warranty costs are accrued in the period that the related revenue is recognized.

#### Note Receivable

As a part of the Transaction described further in Note 2. "Discontinued Operations", a \$7 million promissory note was entered into which represents an unsecured note receivable on our balance sheet. The note has a maturity date of May 3, 2029 with payment-in-kind (non-cash) interest on the outstanding principal balance hereof to accrue at the Interest Rate. The Interest Rate is defined as (i) during the period from the date of issuance of the note through the third anniversary of the date of issuance of the note, a per annum rate equal to the sum of (x) 5.0% per annum plus (y) the greater of 5.0% per annum and the weighted average term SOFR-based interest rate of outstanding loans under the Senior Loan Agreement (as defined in the Purchase Agreement) during such period, and (ii) during the period following the third anniversary of the date of issuance of the note, a per annum and the weighted average term SOFR-based interest rate of outstanding loans under the Senior Loan Agreement (as defined in the Senior Loan Agreement during such period, and (ii) during the period following the third average term SOFR-based interest rate of outstanding loans under the Senior Loan Agreement during such period.

#### Investment in Private Company

As a part of the sale of Digirad Health, the Company received \$6.0 million in the common equity of the Parent. The company has elected the measurement alternative under ASC 321. The measurement alternative election allows for equity securities that do not have readily determinable fair values to be recorded at cost, with adjustments for impairment and certain observable price changes reflected in earnings. In other words, such securities are adjusted to fair value when an observable price change occurs or impairment is identified.

# Note 6. Leases

#### Lessee

We have operating and finance leases for corporate offices, vehicles, and certain equipment. Our leases have remaining lease terms of 1 year to 10 years, some of which include options to extend the leases and some of which include options to

terminate the leases within 1 year. Operating leases and finance leases are included separately in the condensed Consolidated Balance Sheets.

The components of lease expense are as follows (in thousands):

|                                       | Three Months Ended June 30, |    |      | Six Months Ended June |      |    | d June 30, |
|---------------------------------------|-----------------------------|----|------|-----------------------|------|----|------------|
|                                       | <br>2023                    |    | 2022 |                       | 2023 |    | 2022       |
| Operating lease cost                  | \$<br>97                    | \$ | 110  | \$                    | 213  | \$ | 221        |
| Finance lease cost:                   |                             |    |      |                       |      |    |            |
| Amortization of finance lease assets  | \$<br>23                    | \$ | 26   | \$                    | 45   | \$ | 42         |
| Interest on finance lease liabilities | 2                           |    | 4    |                       | 7    |    | 9          |
| Total finance lease cost              | \$<br>25                    | \$ | 30   | \$                    | 52   | \$ | 51         |

Supplemental cash flow information related to leases from continuing operations was as follows (in thousands):

|  | Six Months Ended June 30, |    |      |  |  |  |
|--|---------------------------|----|------|--|--|--|
|  | 2023                      |    | 2022 |  |  |  |
| Cash paid for amounts included in the measurement of lease liabilities |                           |    |      |  |  |  |
| Operating cash flows from operating leases                             | \$<br>190                 | \$ | 181  |  |  |  |
| Operating cash flows from finance leases                               | \$<br>5                   | \$ | 9    |  |  |  |
| Financing cash flows from finance leases                               | \$<br>51                  | \$ | 50   |  |  |  |
| Right-of-use assets obtained in exchange for lease obligations         |                           |    |      |  |  |  |
| Operating leases   | \$<br>_                   | \$ | 666  |  |  |  |

Supplemental balance sheet information related to leases was as follows:

|  | June 30, 2023 | December 31, 2022 |
|--|---------------|-------------------|
| Weighted average remaining lease term (in years) |               |                   |
| Operating leases                                 | 4.4           | 4.8               |
| Finance leases                                   | 2.4           | 2.5               |
| Weighted average discount rate                   |               |                   |
| Operating leases                                 | 5.55 %        | 5.61 %            |
| Finance leases                                   | 5.90 %        | 5.91 %            |

We are committed to making future cash payments on non-cancelable operating leases and finance leases (including interest). The future minimum lease payments due under both non-cancelable operating leases and finance leases having initial or remaining lease terms in excess of one year as of June 30, 2023 were as follows (in thousands):

|  | <br>Operating Leases | <br>Finance Leases |
|--|----------------------|--------------------|
| 2023 (excludes the six months ended June 30, 2023) | \$<br>230            | \$<br>35           |
| 2024   | 468                  | 49                 |
| 2025   | 477                  | 23                 |
| 2026   | 387                  | 16                 |
| 2027   | 92                   | 1                  |
| 2028 and thereafter                                | <br>207              | <br>—              |
| Total future minimum lease payments                | <br>1,861            | 124                |
| Less amounts representing interest                 | 164                  | 12                 |
| Present value of lease obligations                 | \$<br>1,697          | \$<br>112          |

Lessor

Prior to the sale of our Healthcare business on May 4, 2023, we generated lease income in the Healthcare segment from equipment rentals to customers. Rental contracts were structured as either a weekly or monthly payment arrangement and were accounted for as operating leases. Revenues were recognized on a straight-line basis over the term of the rental. During the six months ended June 30, 2023 and 2022, our lease contracts were mainly month-to-month contracts.

#### Note 7. Fair Value Measurements

## Assets and Liabilities Measured at Fair Value on a Recurring Basis

The Financial Accounting Standards Board's authoritative guidance for fair value measurements establishes a three-level hierarchy based upon the inputs to the valuation model of an asset or liability. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are inputs other than quoted prices that are significant and observable; and Level 3 inputs are significant unobservable inputs to be used in situations where markets do not exist or are illiquid. The following table presents information about our financial assets that are measured at fair value on a recurring basis, and indicates the fair value hierarchy of the valuation techniques we utilize to determine such fair value at June 30, 2023 and December 31, 2022 (in thousands):

|                             |         |         |    | Fair Value as o  | f June 30         | ), 2023 |       |       |
|-----------------------------|---------|---------|----|------------------|-------------------|---------|-------|-------|
|                             | Level 1 |         |    | Level 2          | Ι                 | evel 3  | Total |       |
| Assets (Liabilities):       |         |         |    |                  |                   |         |       |       |
| Equity securities           | \$      | 4,783   | \$ |                  | \$                |         | \$    | 4,783 |
| Lumber derivative contracts |         | 43      |    |                  |                   |         |       | 43    |
| Total                       | \$      | 4,826   | \$ | _                | \$                | _       | \$    | 4,826 |
|                             |         |         | Fa | ir Value as of I | December 31, 2022 |         |       |       |
|                             |         | Level 1 |    | Level 2          | I                 | level 3 |       | Total |
| Assets (Liabilities):       |         |         |    |                  |                   |         |       |       |
| Equity securities           | \$      | 3,490   | \$ |                  | \$                |         | \$    | 3,490 |
| Lumber derivative contracts |         | (104)   |    | _                |                   |         |       | (104) |
| Total                       | ¢       | 3,386   | ¢  | _                | ¢                 |         | ¢     | 3,386 |

The investment in equity securities consists of common stock of publicly traded companies. The fair value of these securities is based on the closing prices observed on June 30, 2023 and December 31, 2022, respectively, and recorded in Investments in the condensed Consolidated Balance Sheets. During the six months ended June 30, 2023 and 2022, we recorded an unrealized gain of \$947 thousand and \$235 thousand, respectively, recorded in other (expense) income, net in the condensed Consolidated Statements of Operations.

We may enter into lumber derivative contracts in order to protect our gross profit margins from fluctuations caused by lumber price volatility, recorded within current assets or liabilities in the condensed Consolidated Balance Sheets. For the six months ended June 30, 2023 and 2022, we recorded a net gain of \$4 thousand and net loss of \$1.1 million, respectively, in the cost of goods sold in the condensed Consolidated Statements of Operations. As of June 30, 2023, we had a net long (buying) position of 11,110,000 board feet under 101 lumber derivatives contracts. As of December 31, 2022, we had a net long (buying) position of 550,000 board feet under 5 lumber derivatives contracts.

Gains and losses from lumber derivative contracts are recorded in cost of goods sold of the condensed Consolidated Statements of Operations and included the following for the six months ended June 30, 2023 and 2022, respectively:

|  | June 30, 2023 | June 30, 2022 |  |  |
|--|---------------|---------------|--|--|
| Unrealized gain (loss) on lumber derivatives | \$ 147        | \$ (1,145)    |  |  |
| Realized gain (loss) on lumber derivatives   | (143)         | 17            |  |  |
| Total gain (loss) on lumber derivatives      | \$ 4          | \$ (1,128)    |  |  |

#### Note 8. Debt

A summary of debt as of June 30, 2023 and December 31, 2022 is as follows (dollars in thousands):

|  | June 30    | ), 2023                           | 2023 December |                                   |        |  |  |  |
|--|------------|-----------------------------------|---------------|-----------------------------------|--------|--|--|--|
|  | <br>Amount | Weighted-Average<br>Interest Rate | Amount        | Weighted-Average<br>Interest Rate |        |  |  |  |
| Revolving Credit Facility - eCapital KBS     | \$<br>—    | —%                                | \$            | _                                 | —%     |  |  |  |
| Revolving Credit Facility - eCapital EBGL    | <br>_      | %                                 |               | 2,592                             | 10.25% |  |  |  |
| Total Short-term Revolving Credit Facilities | \$<br>—    | —%                                | \$            | 2,592                             | 7.69%  |  |  |  |
| eCapital - Star Loan Principal, net          | \$<br>_    |                                   | \$            | 791                               | 10.50% |  |  |  |
| Short Term Loan                              | \$<br>     | —%                                | \$            | 791                               | 10.50% |  |  |  |
| Total Short-term debt                        | \$<br>_    | %                                 | \$            | 3,383                             | 7.88%  |  |  |  |

#### Webster Credit Facility

On March 29, 2019, the Company entered into a Loan and Security Agreement (the "Webster Loan Agreement") by and among certain subsidiaries of the Company, as borrowers (collectively, the "Webster Borrowers"); the Company, as guarantor; and Sterling National Bank ("Sterling"). On February 1, 2022, Sterling became part of Webster Bank, N.A. ("Webster"), and Webster became the successor in interest to the Webster Loan Agreement. In connection with the sale of our Healthcare business on May 4, 2023, the credit facility pursuant to the Webster Loan Agreement was paid in full and terminated.

#### eCapital Credit Facilities

# <u>EBGL</u>

EdgeBuilder and Glenbrook Building Supply, Inc. ("Glenbrook" and, together with EdgeBuilder, collectively the "EBGL Borrowers") were parties to a Loan and Security Agreement (the "EBGL Loan Agreement") providing the EBGL Borrowers with a credit facility with eCapital Asset Based Lending Corp. formerly known as Gerber Finance, Inc. ("eCapital") for borrowings up to \$4.0 million, subject to certain borrowing base limitations (the "EBGL Loan").

# <u>KBS</u>

KBS was a party to a revolving credit facility with eCapital ("KBS Loan Agreement"). The facility, as amended, provided for borrowings up to \$4.0 million, subject to certain borrowing base limitations (the "KBS Loan").

The EBGL Loan Agreement and the KBS Loan Agreement contained cross-default provisions and subjective acceleration clauses which could, in the event of a material adverse event, as determined by eCapital, allow eCapital to declare the loans immediately due and payable or increase the interest rate. The facilities were also subject to a guaranty by the Company and the Company was responsible for certain facility and other fees.

Borrowings under the EBGL Loan Agreement and the KBS Loan Agreement were classified as short-term obligations as the agreements contained subjective acceleration clauses and required a lockbox arrangement whereby all receipts within the lockbox were swept daily to reduce borrowings outstanding.

#### eCapital Term Loan

We and certain of our Investments subsidiaries (collectively, the "Star Borrowers") were party to a Loan and Security Agreement with eCapital, as successor in interest to Gerber Finance, Inc. (as amended, the "Star Loan Agreement"), which provided for a credit facility with borrowing availability of up to \$2.5 million, bearing interest at the prime rate plus 3.5% per annum, and matures on January 31, 2025, unless terminated in accordance with the terms therein (the "Star Loan").

During the second quarter of 2023, we notified eCapital that we would not be renewing any of our outstanding eCapital credit facilities upon expiry at June 30, 2023. Subsequently, we paid in full all amounts then outstanding under the Star Loan on May 9, 2023 and closed all credit facilities with eCapital, including the EBGL Loan and the KBS Loan.

#### Note 9. Commitments and Contingencies

In the normal course of business, we have been and will likely continue to be subject to other litigation or administrative proceedings incidental to our business, such as claims related to compliance with regulatory standards, customer disputes, employment practices, wage and hour disputes, product liability, professional liability, malpractice liability, commercial disputes, licensure restrictions or denials, and warranty or patent infringement. Responding to litigation or administrative proceedings, regardless of whether they have merit, can be expensive and disruptive to normal business operations. We are not able to predict the timing or outcome of these matters and currently do not expect that the resolution of these matters will have a material adverse effect on our financial position or results of operations.

The outcome of litigation and the amount or range of potential loss at particular points in time may be difficult to ascertain. Among other things, uncertainties can include how trial and appellate courts will apply the law and interpret facts, as well as the contractual and statutory obligations of other indemnifying and insuring parties. The estimated range of reasonably possible losses, and their effect on our financial position is based upon currently available information and is subject to significant judgment and a variety of assumptions, as well as known and unknown uncertainties.

#### Note 10. Income Taxes

We provide for income taxes under the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of differences between the tax basis of assets or liabilities and their carrying amounts in the financial statements. We provide a valuation allowance for deferred tax assets if it is more likely than not that these items will expire before we are able to realize their benefit. We calculate the valuation allowance in accordance with the authoritative guidance relating to income taxes, which requires an assessment of both positive and negative evidence regarding the realizability of these deferred tax assets, when measuring the need for a valuation allowance. Significant judgment is required in determining any valuation allowance against deferred tax assets. We continue to record a full valuation allowance against our deferred tax assets and intend to maintain a valuation allowance until sufficient positive evidence exists to support its reversal.

Intraperiod tax allocation rules require us to allocate our provision for income taxes between continuing operations and other categories of comprehensive income, such as discontinued operations.

For the three months ended June 30, 2023, we recorded an income tax expense of \$61 thousand within continuing operations and an expense of \$300 thousand within discontinued operations. For the three months ended June 30, 2022, we recorded a \$510 thousand income tax expense within continuing operations and an income tax expense of \$183 thousand within discontinued operations.

For the six months ended June 30, 2023, we recorded an income tax expense of \$61 thousand within continuing operations and a expense of \$300 thousand income tax expense within discontinued operations. For the six months ended June 30, 2022, we recorded an income tax expense of \$1.2 million within continuing operations and an income tax benefit of \$537 thousand within discontinued operations.

The tax expense for the six months ended June 30, 2023 primarily relates to a January 2022 ownership change under Section 382 of the Internal Revenue Code of 1986, as amended (the "Code"), which required us to establish an additional valuation allowance on net operating losses that the Company cannot utilize in the future.

As of June 30, 2023, we had unrecognized tax benefits of approximately \$2.0 million related to uncertain tax positions. Included in the unrecognized tax benefits were \$2.0 million of tax benefits that, if recognized, would reduce our annual effective tax rate, subject to the valuation allowance.

We file income tax returns in the U.S. and in various state jurisdictions with varying statutes of limitations. We are no longer subject to income tax examination by tax authorities for years prior to 2018. However, our net operating loss (NOL) carryforwards and research credit carryforwards arising prior to that year are subject to adjustment. Our policy is to recognize interest expense and penalties related to income tax matters as a component of income tax expense.

#### Note 11. Segments

Our reportable segments are based upon our internal organizational structure, the manner in which our operations are managed, the criteria used by our Chief Executive Officer (our Chief Operating Decision Maker / "CODM") to evaluate segment performance, the availability of separate financial information, and overall materiality considerations. Effective as of the consummation of the sale of our Healthcare business on May 4, 2023, our business divisions are organized into the following two reportable segments, reflecting the manner in which our CODM assesses performance and allocates resources:

- 1. Construction
- 2. Investments

Prior to the sale of Digirad Health on May 4 2023, we also had a Healthcare segment.

Segment information for the three and six months ended June 30, 2023 and 2022 is as follows (in thousands):

|   | Three Months  | Ende | ed June 30, | Six Months Ended June 30, 2023 |         |    |         |  |
|---|---------------|------|-------------|--------------------------------|---------|----|---------|--|
|   | <br>2023      |      | 2022        |                                | 2023    |    | 2022    |  |
| Revenue by segment:                       |               |      |             |                                |         |    |         |  |
| Construction                              | \$<br>8,893   | \$   | 16,806      | \$                             | 21,239  | \$ | 28,437  |  |
| Investments                               | 158           |      | 158         |                                | 316     |    | 316     |  |
| Intersegment elimination                  | (158)         |      | (158)       |                                | (316)   |    | (316)   |  |
| Consolidated revenue                      | \$<br>8,893   | \$   | 16,806      | \$                             | 21,239  | \$ | 28,437  |  |
| Gross profit (loss) by segment:           |               |      |             |                                |         |    |         |  |
| Construction                              | \$<br>2,664   | \$   | 2,485       | \$                             | 6,993   | \$ | 4,071   |  |
| Investments                               | 97            |      | 94          |                                | 192     |    | 153     |  |
| Intersegment elimination                  | (158)         |      | (158)       |                                | (316)   | _  | (316)   |  |
| Consolidated gross profit                 | \$<br>2,603   | \$   | 2,421       | \$                             | 6,869   | \$ | 3,908   |  |
| Income (loss) from operations by segment: |               |      |             |                                |         |    |         |  |
| Construction                              | \$<br>199     | \$   | 290         | \$                             | 1,981   | \$ | (469)   |  |
| Investments                               | (437)         |      | 80          |                                | (456)   |    | 139     |  |
| Corporate, eliminations and other         | (1,798)       |      | (1,574)     |                                | (3,409) |    | (3,507) |  |
| Segment income (loss) from operations     | \$<br>(2,036) | \$   | (1,204)     | \$                             | (1,884) | \$ | (3,837) |  |
| Depreciation and amortization by segment: |               |      |             |                                |         |    |         |  |
| Construction                              | \$<br>510     | \$   | 495         | \$                             | 1,015   | \$ | 982     |  |
| Investments                               | 61            |      | 64          |                                | 124     |    | 163     |  |
| Star Equity corporate                     | <br>8         |      | _           |                                | 12      |    | _       |  |
| Total depreciation and amortization       | \$<br>579     | \$   | 559         | \$                             | 1,151   | \$ | 1,145   |  |

#### Note 12. Related Party Transactions

#### Star Equity Holdings, Inc.

On December 10, 2021, the Company entered into a securities purchase agreement with its Executive Chairman, Jeffrey E. Eberwein, relating to the issuance and sale of 650,000 shares of the Company's common stock, par value \$0.0001 per share (the "Common Stock") at a purchase price of \$3.25 per share pursuant to a private placement. As of June 30, 2023, Mr. Eberwein owned 3,275,819 shares of Common Stock, representing approximately 21.56% of our outstanding Common Stock. In addition, as of June 30, 2023, Mr. Eberwein owned 1,222,458 shares of Series A Preferred Stock.

#### **Note 13. Perpetual Preferred Stock**

Holders of shares of our Series A Preferred Stock are entitled to receive, when, as, and if, authorized by the Company's board of directors (or a duly authorized committee of the Company's board of directors) and declared by the Company out of funds legally available for the payment of dividends, preferential cumulative cash dividends at the rate of 10.0% per annum of the liquidation preference of \$10.00 per share. Dividends are payable quarterly, in arrears, by the last calendar day of March, June, September and December to holders of record at the close of business on the first day of each payment month. The Series A Preferred Stock is not convertible and does not have any voting rights, except when dividends are in arrears for six or more consecutive quarters, then the holders of those shares together with holders of all other series of preferred stock equal in rank would be entitled to vote separately as a class for the election of two additional directors to board of directors, until all dividends accumulated on such shares of Series A Preferred Stock for the past dividend periods and the dividend for the current dividend period shall have been fully paid or declared and a sum sufficient for the payment thereof set apart for payment. The Company may redeem the Series A Preferred Stock upon the occurrence of a change of control, subject to certain conditions. The Company may also voluntarily redeem some or all of the Series A Preferred Stock on or after September 10, 2024.

On each of February 17, 2023 and May 19, 2023, our board of directors declared a cash dividend to holders of our Series A Preferred Stock of \$0.25 per share, for an aggregate amount of approximately \$0.5 million. The record dates for these dividend payments were March 1, 2023 and June 1, 2023, respectively, and the payment dates were March 10, 2023 and June 12, 2023, respectively. As of June 30, 2023, we are current on our preferred dividends.

#### Note 14. Equity Transactions

On January 24, 2022, we closed an underwritten public offering (the "2022 Public Offering") pursuant to an underwriting agreement with Maxim Group LLC ("Maxim"), as representative of the underwriters. Through the 2022 Public Offering, we issued and sold (A)(i) 9,175,000 shares of the Company's Common Stock, (ii) an aggregate of 325,000 pre-funded warrants to purchase up to an aggregate of 325,000 shares of Common Stock, and (iii) an aggregate of 9,500,000 common stock purchase warrants (the "Firm Purchase Warrants") to purchase up to 9,500,000 shares of Common Stock and (B) at the election of Maxim, (i) up to an additional 1,425,000 shares of Common Stock and/or (ii) up to an additional 1,425,000 shares of common stock purchase warrants (the "Option Purchase Warrants", and together with the Firm Purchase Warrants, the "Warrants"). Maxim partially exercised its over-allotment option for the purchase of 1,425,000 warrants for a price of \$0.01 per Warrant. Each share of common stock (or pre-funded warrant in lieu thereof) was sold together with one common warrant to purchase one share of common stock at a price of \$1.50 per share and common warrant. Gross proceeds, before deducting underwriting discounts and offering expenses and excluding any proceeds we may receive upon exercise of the warrants, were \$14.3 million and net proceeds were \$12.7 million.

In addition, as part of the 2022 Public Offering, the Company issued to Maxim 237,500 common stock purchase warrants (the "Underwriter's Warrants") to purchase up to 237,500 shares of Common Stock at an exercise price of \$1.65 per common warrant. The Underwriter's Warrants have an initial exercise date beginning July 19, 2022.

As of June 30, 2023, of the warrants issued through the public offering we closed on May 28, 2020 (the "2020 Public Offering"), 1.0 million warrants were exercised and 1.4 million warrants remained outstanding, which represents 0.7 million shares of common stock equivalents, at an exercise price of \$2.25. As of June 30, 2023, of the warrants issued through the 2022 Public Offering, there were 10.9 million Warrants and 0.3 million prefunded warrants outstanding at an exercise price of \$1.50 and \$0.01, respectively. The Underwriter's Warrants have not been exercised.

#### Note 15. Preferred Stock Rights

On June 2, 2021, the board of directors adopted a tax benefit preservation plan in the form of a Section 382 Rights Agreement (the "382 Agreement"). The 382 Agreement is intended to diminish the risk that our ability to use our net operating loss carryforwards to reduce future federal income tax obligations may become substantially limited due to an "ownership change," as defined in Section 382 of the Code. The board of directors authorized and declared a dividend distribution of one right for each outstanding share of Common Stock to stockholders of record as of the close of business on June 14, 2021. Each right entitles the registered holder to purchase from the Company one one-thousandth of a share of Series C Preferred Stock, par value \$0.0001 per share (the "Series C Preferred Stock, subject to adjustment.

The rights will become exercisable following (i) 10 days after a public announcement that a person or group has become an Acquiring Person (as defined in the 382 Agreement); and (ii) 10 business days (or a later date determined by the board of directors) after a person or group begins a tender or an exchange offer that, if completed, would result in that person or group becoming an Acquiring Person.

In addition, upon the occurrence of certain events, the exercise price of the rights would be adjusted and holders of the rights (other than rights owned by an acquiring person or group) would be entitled to purchase common stock at approximately half of market value. Given the potential adjustment of the exercise price of the rights, the rights could cause substantial dilution to a person or group that acquires 4.99% or more of common stock on terms not approved by the board of directors.

No rights were exercisable at June 30, 2023. There is no impact to financial results as a result of the adoption of the 382 Agreement for the six months ended June 30, 2023.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This management's discussion and analysis of financial condition and results of operations ("MD&A") contains forward-looking statements that involve risks and uncertainties. Please see "Important Information Regarding Forward-Looking Statements" for a discussion of the uncertainties, risks, and assumptions that may cause our actual results to differ materially from those discussed in the forward-looking statements. This discussion should be read in conjunction with our unaudited condensed consolidated financial statements and related notes thereto and the other disclosures contained elsewhere in this Quarterly Report on Form 10-Q, and the audited consolidated financial statements and related notes thereto for the fiscal year ended December 31, 2022, which were included in our Annual Report on Form 10-K, filed with the SEC on March 15, 2023.

The results of operations for the periods reflected herein are not necessarily indicative of results that may be expected for future periods.

#### Overview

Star Equity Holdings, Inc. ("Star Equity", the "Company", "we", "our") is a multi-industry diversified holding company with two divisions. Currently, our largest division participates in Construction, a key industry sector of the economy. In addition, we have an internally-funded Investments division. On May 4, 2023, we completed the sale of our former healthcare division, Digirad Health, Inc. ("Digirad Health"). During the three months ended March 31, 2023 and until the sale of Digirad Health, we were organized into three divisions.

Our Construction division is made up of three entities operating as two separately managed businesses: KBS Builders, Inc. ("KBS"), EdgeBuilder, Inc. ("EdgeBuilder"), and Glenbrook Building Supply, Inc. ("Glenbrook"). The latter two companies are operated and managed together and are referred to jointly as "EBGL". KBS is based in Maine and manufactures modular buildings for installation principally in New England. EBGL is based in the Minneapolis-Saint Paul area and principally serves the Upper Midwest. Together, the EBGL businesses manufacture and deliver structural wall panels and other engineered wood-based products and distribute building materials primarily to professional builder customers.

Currently, our Investments division is an internally-funded unit directly managed by the Star Equity corporate team. This entity holds our corporateowned real estate, which currently includes our two manufacturing facilities in Maine that are leased to KBS. In addition, this division holds several minority equity investments in other small public companies. Further, as a result of the sale of Digirad Health discussed in Note 2. "Discontinued Operations", we hold a \$7 million promissory note and a \$6 million private equity stake in TTG Parent LLC, the parent entity (the "Parent") of TTG Imaging Solutions, LLC ("TTG"), into which Digirad Health was merged.

#### Strategy

#### **Star Equity**

We believe our diversified, multi-industry holding company structure allows Star Equity management to focus on capital allocation, strategic leadership, mergers and acquisitions, capital markets transactions, and investor relations, as well as management of our Investments division. Our structure frees up our operating company management teams to focus on their respective businesses, look for organic and bolt-on growth opportunities, and improve operations with less distraction and administrative burden associated with running a public company.

We continue to explore strategic alternatives to improve our market position and the profitability of our product offerings, generate additional liquidity, and enhance our valuation. We may pursue our goals through organic growth and through strategic alternatives. Some of these alternatives have included, and could continue to include, selective acquisitions of businesses, divestitures of assets or businesses, equity offerings, debt financings, or corporate restructuring.

#### **Operating Business**

We believe that our operating division is well positioned for growth in large addressable markets. The key elements of our growth strategy include the following:

- Organic growth from our core businesses. We believe that we operate in markets and geographies that will allow us to continue to grow our core businesses, allowing us to benefit from our scale and strengths. We plan to focus our efforts on markets in which we already have a presence in order to leverage the personnel, infrastructure, and brand recognition we have in these areas.
- *Introduction of new services.* In the Construction division, we will consider opportunities to augment our service offerings to better serve our customer base. We have done this in the New England market with our entry into the commercial multi-family segment. Other areas might include logistics, on site installation, and manufacturing of sub-components.

• Acquisition of complementary businesses. We plan to continue to look at complementary businesses that meet our financial criteria for acquisitions to grow our Company. We believe there are many potential small public and private targets that can be acquired over time and integrated into our platform. We will also look at larger, more transformational mergers and acquisitions if we believe the appropriate mix of value, risk, and return is present for our stockholders. The timing of these potential transactions will always depend on market conditions, available capital, and valuation. In general, we want to be "value" buyers, and will not pursue any transaction unless we believe the post-transaction potential value is high for stockholders.

#### **Current Market Conditions**

The target customers for our Construction division include professional home builders, general contractors, project owners, developers, and design firms. Housing demand remained strong throughout 2022 and into 2023, despite large interest rate increases. Supply chains also improved. While still volatile, materials prices eased beginning in the second half of 2022. We benefited from having implemented both price increases and margin protection language in our contracts and this had a significantly positive effect on our profitability in 2023.

#### **Trends and Drivers**

In our Construction division, we continue to see a greater adoption of offsite or prefab construction in single-family and multi-family residential building projects in our target market. Our modular units and structural wall panels offer builders a number of benefits over traditional onsite or "stick built" construction. These include shorter time to market, higher quality, reduced waste, and potential cost savings, among others. 3D BIM software modeling and developments in engineered wood products offers greater design flexibility for higher-end applications. The need for more affordable housing solutions also presents a great opportunity for the continued growth of factory built housing.

Risks arising from global economic instability and conflicts, wars, and health crises could impact our business. In addition the inflation caused by such events may impact demand for our products and services and our cost to provide products and services.

#### **Discontinued Operations**

As discussed in detail in Note 2. "Discontinued Operations", we completed the sale of Digirad Health on May 4, 2023, for total aggregate consideration of \$40 million, comprised of \$27 million in cash, a \$7 million promissory note, and \$6 million of New Units of the Parent of TTG. We deemed the disposition of Digirad Health, which was our entire Healthcare business unit, to represent a strategic shift that will have a major effect on our operations and financial results. As of the date of these financial statements, the results of operations of the Healthcare business unit represent "discontinued operations" in accordance with U.S. generally Accepted Accounting Practices ("GAAP") (ASC 205-20-45-1B). As such, the assets and liabilities, as well as the earnings, of the discontinued operation are presented separately in the unaudited condensed consolidated financial statements for all periods presented. Unless otherwise noted, discussion within the notes to the unaudited condensed consolidated financial statements and this MD&A relates to continuing operations.

#### Segments

Our reportable segments are based upon our internal organizational structure; the manner in which our operations are managed; the criteria used by our Chief Executive Officer, who is our Chief Operating Decision Maker ("CODM"), to evaluate segment performance; the availability of separate financial information; and overall materiality considerations. Effective as of the consummation of the sale of Digirad Health on May 4, 2023, our business divisions are currently organized into the following two reportable segments to reflect the manner in which our CODM assesses performance and allocates resources.

- Construction
- Investments

Prior to the May 4, 2023 sale of Digirad Health we had an additional reportable segment for our Healthcare division.

#### Construction

Through this segment, we service residential and commercial construction projects through our KBS, EdgeBuilder and Glenbrook brands, through which we manufacture modular housing units, structural wall panels, permanent wood foundation systems and other engineered wood products, as well as supply general contractors with building materials.

KBS is a Maine-based manufacturer that started operations in 2001 as a manufacturer of modular homes. KBS offers products for both multi-family and single-family residential buildings with a focus on providing engineering and design expertise and customization to suit the project requirements. We market our modular homes through a direct sales organization and through inside sales, outside sales, as well as through a network of independent dealers, builders, and contractors in the New England states (Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont). KBS's direct sales organization is responsible for all commercial building projects, and works with developers, architects, owners, and general

contractors to establish the scope of work, terms of payment, and general requirements for each project. KBS's sales people also work with independent dealers, builders, and contractors to accurately configure and place orders for residential homes for their end customers. KBS's network of independent dealers and contractors do not work with us exclusively, although some have KBS model homes on display at their retail centers. KBS's backlog and pipeline, along with its market initiatives to build more workforce housing, are expected to position KBS for continued growth, particularly in the multi-family arena.

EdgeBuilder is a manufacturer of structural wall panels, permanent wood foundation systems and other engineered wood products and conducts its operations in Prescott, Wisconsin. EdgeBuilder markets its engineered structural wall panels and permanent wood foundation systems through direct sales people and a network of builders, contractors and developers in and around Minneapolis and St. Paul areas. EdgeBuilder's direct sales organization is responsible for both residential and commercial projects and it works with general contractors, developers and builders to provide bids and quotes for specific projects. Our marketing efforts include participation in industry trade shows, production of product literature, and sales support tools. These efforts are designed to generate sales leads for our independent builders and dealers, and direct salespeople.

Glenbrook is a supplier of lumber, windows, doors, cabinets, drywall, roofing, decking and other building materials to professional builders and conducts its operations in Oakdale, Minnesota. EdgeBuilder and Glenbrook operate as one business with a single management team and we refer to them together as EBGL.

#### Investments

We have begun to expand our investments activities and have established minority positions in the equity securities of a small number of publicly traded companies. With the sale of our facility in Waterford ME in June 2023, we now hold 2 real estate assets in our portfolio, both of which we lease to our construction subsidiary, KBS. These include their principal production facility in South Paris, Maine. Additionally, the \$7 million promissory note and \$6 million in common equity in the Parent (the "TTG Note") are assets that we intend to hold in the Investments division.

#### **Critical Accounting Policies and Estimates**

In preparing our financial statements, we make estimates, assumptions and judgments that can have a significant impact on our revenue and net income or loss, as well as on the value of certain assets and liabilities on our condensed Consolidated Balance Sheets. We believe that the estimates, assumptions, and judgments involved in the accounting policies described in *Management's Discussion and Analysis of Financial Condition* and *Results of Operations* in Item 7 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 have the greatest potential impact on our financial statements, so we consider them to be our critical accounting policies and estimates.

#### **Results of Continuing Operations**

#### Comparison of the Three Months Ended June 30, 2023 and 2022

The following table summarizes our results for the three months ended June 30, 2023 and 2022 (in thousands):

|                                   |               |                        | Т  | hree Months | Ended June 30,         | Three Months Ended June 30, |          |  |  |  |  |  |  |  |  |  |  |
|-----------------------------------|---------------|------------------------|----|-------------|------------------------|-----------------------------|----------|--|--|--|--|--|--|--|--|--|--|
|                                   | 2023          | Percent of<br>Revenues |    |             | Change from<br>Dollars | n Prior Year<br>Percent *   |          |  |  |  |  |  |  |  |  |  |  |
| Total revenues                    | \$<br>8,893   | 100.0 %                | \$ | 16,806      | 100.0 %                | \$<br>(7,913)               | (47.1)%  |  |  |  |  |  |  |  |  |  |  |
| Total cost of revenues            | 6,290         | 70.7 %                 |    | 14,385      | 85.6 %                 | (8,095)                     | (56.3)%  |  |  |  |  |  |  |  |  |  |  |
| Gross profit                      | <br>2,603     | 29.3 %                 |    | 2,421       | 14.4 %                 | 182                         | 7.5 %    |  |  |  |  |  |  |  |  |  |  |
| Total operating expenses          | 4,639         | 52.2 %                 |    | 3,625       | 21.6 %                 | 1,014                       | 28.0 %   |  |  |  |  |  |  |  |  |  |  |
| Income (loss) from operations     | <br>(2,036)   | 22.9 %                 |    | (1,204)     | 7.2 %                  | (832)                       | (69.1)%  |  |  |  |  |  |  |  |  |  |  |
| Total other income (expense)      | 731           | 8.2 %                  |    | (596)       | 3.5 %                  | 1,327                       | 222.7 %  |  |  |  |  |  |  |  |  |  |  |
| Income (loss) before income taxes | <br>(1,305)   | 14.7 %                 |    | (1,800)     | 10.7 %                 | 495                         | 27.5 %   |  |  |  |  |  |  |  |  |  |  |
| Income tax benefit (provision)    | (61)          | 0.7 %                  |    | 510         | 3.0 %                  | (571)                       | (112.0)% |  |  |  |  |  |  |  |  |  |  |
| Net income (loss)                 | \$<br>(1,366) | 15.4 %                 | \$ | (1,290)     | 7.7 %                  | \$<br>(76)                  | (5.9)%   |  |  |  |  |  |  |  |  |  |  |

\*Percentage may not add due to rounding

#### Revenues

#### Construction

Construction revenue is summarized as follows (in thousands):

|                      | Three Months Ended June 30, |       |    |        |    |         |          |  |  |
|----------------------|-----------------------------|-------|----|--------|----|---------|----------|--|--|
|                      |                             | 2023  |    | 2022   |    | Change  | % Change |  |  |
| Construction Revenue | \$                          | 8,893 | \$ | 16,806 | \$ | (7,913) | (47.1)%  |  |  |

2022 revenues in the Construction division included large commercial projects at our KBS and EBGL businesses, the volume of which has not recurred in 2023, which is a principal driver of the decrease in revenue. We are currently experiencing economic headwinds resulting from unfavorable market conditions in the construction industry.

#### **Gross Profit**

#### Construction Gross Profit

Construction gross profit and margin is summarized as follows (in thousands):

|                                  | Three Months Ended June 30, |        |    |        |    |           |          |  |  |
|----------------------------------|-----------------------------|--------|----|--------|----|-----------|----------|--|--|
|                                  |                             | 2023   |    | 2022   |    | \$ Change | % Change |  |  |
| Construction gross profit (loss) | \$                          | 2,664  | \$ | 2,485  | \$ | 179       | 7.2 %    |  |  |
| Construction gross margin        |                             | 30.0 % |    | 14.8 % |    |           |          |  |  |

The increase in Construction gross profit was due to both strong pricing levels and lower input costs versus 2022, which lead to increased gross profit despite reduced revenue as discussed above.

#### Investments Gross Loss

Investments gross loss is summarized as follows (in thousands):

|                                 | Three Months Ended June 30, |      |      |        |     |          |  |  |
|---------------------------------|-----------------------------|------|------|--------|-----|----------|--|--|
|                                 | <br>2023                    | 2022 | 2    | \$ Cha | nge | % Change |  |  |
| Investments gross profit (loss) | \$<br>(61)                  | \$   | (64) | \$     | 3   | 4.7 %    |  |  |

Investment gross profit (loss) principally relates to depreciation expense associated with the three manufacturing facilities acquired in April 2019. We sold one of these three facilities during the second quarter of 2023.

#### **Operating Expenses**

Operating expenses are summarized as follows (in thousands):

|                                     |             | ]  | Three Months | Percent of Revenues |         |         |        |        |
|-------------------------------------|-------------|----|--------------|---------------------|---------|---------|--------|--------|
|                                     |             |    |              |                     |         |         |        |        |
|                                     | 2023        |    | 2022         |                     | Dollars | Percent | 2023   | 2022   |
| Selling, general and administrative | \$<br>4,209 | \$ | 3,195        | \$                  | 1,014   | 31.7 %  | 47.3 % | 19.0 % |
| Amortization of intangible assets   | 430         |    | 430          | _                   |         | — %     | 4.8 %  | 2.6 %  |
| Total operating expenses            | \$<br>4,639 | \$ | 3,625        | \$                  | 1,014   | 28.0 %  | 52.1 % | 21.6 % |

On a consolidated basis, there was a \$1.0 million increase in sales, general and administrative expenses ("SG&A"). The major drivers of the increase in SG&A in the second quarter of 2023 were legal and other outside service expenses related to both the sale of Digirad Health and our other investment activities. SG&A, as a percentage of revenue, increased to 47.3% for the three months ended June 30, 2023, versus 19.0% in the prior year period.

#### Total Other Income (Expense)

Total other income (expense) is summarized as follows (in thousands):

|                                   | Three Months Ended June 30, |    |       |  |  |  |
|-----------------------------------|-----------------------------|----|-------|--|--|--|
|                                   | 2023                        | 20 | )22   |  |  |  |
| Other income (expense), net       | \$<br>568                   | \$ | (442) |  |  |  |
| Interest income (expense), net    | 163                         |    | (154) |  |  |  |
| Total other income (expense), net | \$<br>731                   | \$ | (596) |  |  |  |

Other income (expenses), net, for the three months ended June 30, 2023 and 2022 are predominately comprised of finance costs, the gain on the sale of our Waterford, Maine facility, and unrealized losses and gains from available for sale securities recorded in our investments division.

Interest income (expense), net, for the three months ended June 30, 2023 and 2022 is predominantly comprised of interest earned on our cash, as well as on the TTG Note and other instruments. This is partially offset by interest costs and the related amortization of deferred issuance costs on our debt.

#### Income Tax Expense

For the three months ended June 30, 2023 and 2022 we recorded a \$61 thousand income tax expense and a \$510 thousand income tax benefit, respectively, within continuing operations. See Note 10. "Income Taxes", within the notes to our condensed consolidated financial statements for further information related to the income taxes.

#### **Income from Discontinued Operations**

See Note 2. "Discontinued Operations" to our unaudited condensed consolidated financial statements for information regarding discontinued operations.

#### **Results of Continuing Operations**

#### Comparison of the Six Months Ended June 30, 2023 and 2022

The following table summarizes our results for the six months ended June 30, 2023 and 2022 (in thousands):

|                                     | Six Months Ended June 30, |         |                        |    |         |                        |    |                        |                           |
|-------------------------------------|---------------------------|---------|------------------------|----|---------|------------------------|----|------------------------|---------------------------|
|                                     |                           | 2023    | Percent of<br>Revenues |    | 2022    | Percent of<br>Revenues |    | Change from<br>Dollars | n Prior Year<br>Percent * |
| Total revenues                      | \$                        | 21,239  | 100.0 %                | \$ | 28,437  | 100.0 %                | \$ | (7,198)                | (25.3)%                   |
| Total cost of revenues              |                           | 14,370  | 67.7 %                 | _  | 24,529  | 86.3 %                 |    | (10,159)               | (41.4)%                   |
| Gross profit                        |                           | 6,869   | 32.3 %                 | _  | 3,908   | 13.7 %                 |    | 2,961                  | 75.8 %                    |
| Total operating expenses            |                           | 8,753   | 41.2 %                 |    | 7,745   | 27.2 %                 |    | 1,008                  | 13.0 %                    |
| Loss from operations                |                           | (1,884) | (8.9)%                 |    | (3,837) | (13.5)%                |    | 1,953                  | (50.9)%                   |
| Total other income (expense)        |                           | 595     | 2.8 %                  |    | (724)   | (2.5)%                 |    | 1,319                  | (182.2)%                  |
| Loss before income taxes            |                           | (1,289) | (6.1)%                 |    | (4,561) | (16.0)%                |    | 3,272                  | (71.7)%                   |
| Income tax provision                |                           | (61)    | (0.3)%                 |    | (1,160) | (4.1)%                 |    | 1,099                  | (94.7)%                   |
| Net loss from continuing operations | \$                        | (1,350) | (6.4)%                 | \$ | (5,721) | (20.1)%                | \$ | 4,371                  | (76.4)%                   |

\*Percentage may not add due to rounding

#### Revenues

#### Construction

Construction revenue is summarized as follows (in thousands):

|              | Six Months Ended June 30, |        |      |        |    |         |          |
|--------------|---------------------------|--------|------|--------|----|---------|----------|
|              |                           | 2023   | 2022 |        |    | Change  | % Change |
| Construction | \$                        | 21,239 | \$   | 28,437 | \$ | (7,198) | (25.3)%  |

2022 revenues in the Construction division included large commercial projects at our KBS and EBGL businesses, the volume of which has not recurred in 2023, which is a principal driver of the decrease in revenue. We are currently experiencing economic headwinds resulting from unfavorable market conditions in the construction industry.

#### Construction Gross Profit (Loss)

Construction gross profit and margin is summarized as follows (in thousands):

|                                  |             |    | Six Months E | nded   | June 30, |          |
|----------------------------------|-------------|----|--------------|--------|----------|----------|
|                                  | <br>2023    |    | 2022         |        | Change   | % Change |
| Construction gross profit (loss) | \$<br>6,993 | \$ | 4,071        | \$     | 2,922    | 71.8 %   |
| Construction gross margin        | 32.9 %      | )  | 14.3 %       | ,<br>D |          |          |

The increase in Construction gross profit of 71.8% was due to both strong pricing levels and lower input costs versus 2022, which lead to increased gross profit despite reduced revenue.

#### Investments Gross Loss

Investments gross loss is summarized as follows (in thousands):

|                                 | Three Months Ended June 30, |       |    |       |    |           |          |
|---------------------------------|-----------------------------|-------|----|-------|----|-----------|----------|
|                                 |                             | 2023  |    | 2022  |    | \$ Change | % Change |
| Investments gross profit (loss) | \$                          | (124) | \$ | (163) | \$ | 39        | 23.9 %   |

Investment gross profit (loss) principally relates to depreciation expense associated with the three manufacturing facilities acquired in April 2019. We sold one of these three facilities during the second quarter of 2023.

## **Operating Expenses**

Operating expenses are summarized as follows (in thousands):

|             |                 | Six Months                        | Ende  | Percent of  | Revenues   |   |   |
|-------------|-----------------|-----------------------------------|---|---|--|---|---|
|             |                 |                                   |   |   |  |   |   |
| 2023        |                 | 2022                              |   | Dollars   | Percent  | 2023  | 2022  |
| \$<br>7,893 | \$              | 6,885                             | \$  | 1,008   | 14.6 %   | 37.2 %  | 24.2 %  |
| 860         |                 | 860                               |   | —   | — %  | 4.0 %   | 3.0 %   |
| \$<br>8,753 | \$              | 7,745                             | \$  | 1,008   | 13.0 %   | 41.2 %  | 27.2 %  |
| \$<br>\$    | \$ 7,893<br>860 | <b>2023</b><br>\$ 7,893 \$<br>860 | 2023         2022           \$         7,893         \$         6,885           860         860         860 | 2023         2022           \$         7,893         \$         6,885         \$           860         860         860         \$ | 2023         2022         Dollars           \$         7,893         \$         6,885         \$         1,008           860         860         —         — | 2023         2022         Dollars         Percent           \$ 7,893         \$ 6,885         \$ 1,008         14.6 %           860         860         —         — % | 2023         2022         Dollars         Percent         2023           \$         7,893         \$         6,885         \$         1,008         14.6 %         37.2 %           860         860         —         —         —         4.0 % |

On a consolidated basis, there was a \$1.0 million increase in SG&A. These were primarily due to increased legal and outside services expenses related to the sale of Digirad Health and our Investments division activities. As a percentage of revenue, SG&A increased to 37.2%, versus 24.2% in the prior year period.

#### Total Other Income (Expense)

Total other income (expense) is summarized as follows (in thousands):

|                                | Six Months Ended June 30, |      |    |       |  |
|--------------------------------|---------------------------|------|----|-------|--|
|                                |                           | 2023 |    | 2022  |  |
| Other income (expense), net    | \$                        | 459  | \$ | (444) |  |
| Interest income (expense), net | _                         | 136  |    | (280) |  |
| Total other income (expense)   | \$                        | 595  | \$ | (724) |  |

Other income (expense), net for six months ended June 30, 2023 and 2022 is predominately comprised of finance costs, the gain on the sale of our Waterford, Maine facility, and unrealized losses and gains from available for sale securities recorded in our Investments division.

Interest expense, net, for the six months ended June 30, 2023 and 2022 is predominantly comprised of interest earned on the TTG Note and interest bearing assets in our Investments division, offset by interest costs and the related amortization of deferred issuance costs on our debt.

#### Income Tax Expense

For the six months ended June 30, 2023 and 2022, we recorded income tax expenses of \$61 thousand and \$1,160 thousand, respectively. See Note 10. "Income Taxes" within the notes to our unaudited condensed consolidated financial statements for further information related to the income taxes.

#### **Income from Discontinued Operations**

See Note 2. "Discontinued Operations" to our condensed consolidated financial statements for information regarding discontinued operations.

#### Liquidity and Capital Resources

#### Overview

#### Summary Cash Flows

The following table shows cash flow information for the six months ended June 30, 2023 and 2022 (in thousands):

|   | <br>Six Months Ended June 30, |    |         |  |  |
|---|-------------------------------|----|---------|--|--|
|   | 2023                          |    | 2022    |  |  |
| Net cash provided by (used in) operating activities | \$<br>1,865                   | \$ | 2,937   |  |  |
| Net cash provided by (used in) investing activities | \$<br>20,397                  | \$ | (3,371) |  |  |
| Net cash provided by (used in) financing activities | \$<br>(3,979)                 | \$ | 10,122  |  |  |

#### **Cash Flows from Operating Activities**

For the six months ended June 30, 2023, net cash provided by operating activities was \$1.9 million, compared to \$2.9 million in net cash provided by operating activities is attributable in part to the sale of our Healthcare division.

#### **Cash Flows from Investing Activities**

For the six months ended June 30, 2023, net cash provided by investing activities was \$20.4 million, which principally consists of cash received from the sale of our Healthcare division. In 2022, net cash used in investing activities was \$3.4 million, which was primarily attributable to the purchases of equity securities in our Investments division of \$2.8 million.

#### **Cash Flows from Financing Activities**

For the six months ended June 30, 2023, net cash used in financing activities was \$4.0 million, compared to net cash provided by financing activities of \$10.1 million in 2022. 2023 cash used in financing activities represents the net debt repayments on our credit facilities which left us debt free at June 30, 2023. 2022 cash provided by financing activities included net proceeds of \$12.7 million raised in our 2022 Public Offering (as hereinafter defined).

#### Sources of Liquidity

Our principal sources of liquidity are our existing cash and cash equivalents and cash generated from operations. As of June 30, 2023, we had \$21.4 million of cash and cash equivalents. In connection with the sale of our Healthcare business on May 4, 2023, we paid the credit facility pursuant to the Webster Loan Agreement (as defined below) in full, using some of the proceeds from that sale. We closed out all credit facilities with eCapital and paid all remaining amounts outstanding on any eCapital balances during the second quarter of 2023. We had no remaining debt at June 30, 2023.

#### Liquidity and Management's Plan

At December 31, 2022, we identified certain conditions and events which in the aggregate required management to perform an assessment of the Company's ability to continue as a going concern for one year from the financial statements issuance date. Management's analysis indicated that we would be able to continue as a going concern for one year from the financial statements issuance date. For the quarter ended June 30, 2023, although we have recorded a net loss of \$1.3 million, we have generated positive cash flow from operations of \$1.9 million. As of June 30, 2023, cash and cash equivalents amounted to \$21.4 million and our investments in publicly traded companies amounted to \$4.8 million. We believe our June 30, 2023 cash balance provides us ample liquidity to fund our operations for twelve months from the issuance date of these financial statements. Our forecasts are dependent on our ability to maintain margins at our operating companies which includes achieving levels of booked orders, minimizing expenses and generating certain free cash flow benchmarks. We have begun to explore certain financing arrangements, including sale and leaseback opportunities, subsequent to the date of these financial statements. There can be no assurance that the Company will enter into such a financing arrangement or as to the terms of any such financing arrangement.

We have signed a non-binding letter of intent to enter into a sale leaseback agreement for our South Paris and Oxford properties, which is subject to (i) the execution of a definitive agreement which terms have yet to be drafted or fully negotiated, (ii) completion of standard due diligence, which has yet to commence, and (iii) approval by the Board. There can be no assurance that the Company will enter into a binding sale agreement.

#### **Common Stock Equity Offering**

On January 24, 2022, we closed an underwritten public offering (the "2022 Public Offering") pursuant to an underwriting agreement with Maxim Group LLC ("Maxim"), as representative of the underwriters. The 2022 Public Offering was for 9,500,000 shares of common stock (or pre-funded warrants to purchase shares of common stock in lieu thereof) and warrants to purchase up to 9,500,000 shares of common stock (the "common warrants"). Each share of common stock (or pre-funded

warrant in lieu thereof) was sold together with one common warrant to purchase one share of common stock at a price of \$1.50 per share and common warrant. Additionally, the Company issued to Maxim 237,500 common stock purchase warrants (the "Underwriter's Warrants") to purchase up to 237,500 shares of common stock at an exercise price of \$1.65 per common warrant. Gross proceeds, before deducting underwriting discounts and offering expenses and excluding any proceeds we may receive upon exercise of the common warrants, were \$14.3 million and net proceeds were \$12.7 million.

As of June 30, 2023, of the warrants issued through the 2020 Public Offering, 1.0 million warrants were exercised and 1.4 million warrants remained outstanding, which represents 0.7 million shares of common stock equivalents, at an exercise price of \$2.25. As of June 30, 2023, of the warrants issued through the 2022 Public Offering, there were 10.9 million warrants and 0.3 million prefunded warrants outstanding at an exercise price of \$1.50 and \$0.01, respectively. The Underwriter's Warrants have not been exercised.

See Note 14. "Equity Transactions" in the accompanying notes to the unaudited condensed consolidated financial statements for further details.

#### **Credit Facilities**

#### Webster Credit Facility

On March 29, 2019, the Company entered into a Loan and Security Agreement (the "Webster Loan Agreement") by and among certain subsidiaries of the Company, as borrowers (collectively, the "Webster Borrowers"), the Company, as guarantor, and Sterling National Bank ("Sterling"). On February 1, 2022, Sterling became part of Webster Bank, N.A. ("Webster"), and Webster became the successor in interest to the Webster Loan Agreement. The Webster Loan Agreement was also subject to a limited guarantee by Mr. Eberwein, the Executive Chairman of our board of directors.

The Webster Loan Agreement was a five-year credit facility maturing in March 2024, with a maximum credit amount of \$20.0 million for revolving loans (the "Webster Credit Facility"). In connection with the sale of our Healthcare business on May 4, 2023, we paid all amounts due and closed the Webster Credit Facility.

#### eCapital Credit Facilities

EdgeBuilder and Glenbrook (the "EBGL Borrowers") were parties to a Loan and Security Agreement with eCapital (the "EBGL Loan Agreement"), providing up to \$4.0 million in working capital which was scheduled to mature and renew automatically for a period of one year moving forward (the "EBGL Loan"). KBS Builders, Inc. (the "KBS Borrowers") were parties to a Loan and Security Agreement with eCapital (the "KBS Loan Agreement"), providing up to \$4.0 million in working capital which was scheduled to mature and renew automatically for a period of one year moving forward (the "KBS Loan"). During the second quarter of 2023, we closed these two credit facilities and have no remaining debt balance with eCapital.

#### eCapital Term Loan

We and certain of our Investments subsidiaries (collectively, the "Star Borrowers") were party to a Loan and Security Agreement with eCapital, as successor in interest to Gerber Finance, Inc. (as amended, the "Star Loan Agreement"), which provided for a credit facility with borrowing availability of up to \$2.5 million, bearing interest at the prime rate plus 3.5% per annum, and maturing on January 1, 2025, unless terminated in accordance with the terms therein (the "Star Loan"). As of June 30, 2023, we have paid in full all amounts related to the Star Loan Agreement and closed this facility.

#### **Off-Balance Sheet Arrangements**

As of June 30, 2023, there were no off-balance sheet arrangements.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

#### ITEM 4. CONTROLS AND PROCEDURES

#### **Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Securities Exchange Act of 1934 (the "Exchange Act") reports is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, we recognize that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

#### **Evaluation of Disclosure Controls and Procedures**

We carried out an evaluation, under the supervision and with the participation of our management, and based on such evaluation, our chief executive officer and chief financial officer have concluded that our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act were effective as of the end of the period covered by this report to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and (ii) accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

#### Management's Report on Internal Control over Financial Reporting

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act). Internal control over financial reporting is a process designed under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America. Management conducted an assessment of the effectiveness of the Company's internal control over financial reporting based on the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control—Integrated Framework (2013 Framework). Based on this assessment, our management concluded that, as of December 31, 2022, our internal control over financial reporting was effective based on those criteria.

#### **Changes in Internal Control over Financial Reporting**

There has been no change in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rules 13a-15 or 15d-15 under the Exchange Act that occurred during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

See Note 9. "Commitments and Contingencies" within the notes to our condensed consolidated financial statements for a summary of legal proceedings.

#### ITEM 1A. RISK FACTORS

In evaluating us and our common stock, we urge you to carefully consider the risks and other information in this Quarterly Report on Form 10-Q, as well as the risk factors disclosed in Item 1A to Part I of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022, which we filed with the SEC on March 15, 2023. Except as noted below, the risks and uncertainties described in "Item 1A - Risk Factors" of our Annual Report on Form 10-K have not materially changed. Any of the risks discussed in this Quarterly Report on Form 10-Q or any of the risks disclosed in Item 1A to Part I of our Annual Report on Form 10-Q or any of the risks disclosed in Item 1A to Part I of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022, as well as additional risks and uncertainties not currently known to us or that we currently deem immaterial, could materially and adversely affect our results of operations or financial condition.

# Our business strategy includes acquisitions, and acquisitions entail numerous risks, including the risk of management diversion and increased costs and expenses, all of which could negatively affect the Company's profitability.

Our business strategy includes, among other things, strategic acquisitions, as well as potential opportunistic acquisitions and strategic actions with respect to our existing investments, such as restructurings, strategic partnerships and collaborations, and activist activity. This overall acquisition and investment strategy entails several risks, including the diversion of management's attention from other business concerns, the incurrence of substantial legal and other advisory fees (including, in the case of activist activity, proxy solicitation fees) and the potential need to finance such acquisitions with additional equity and/or debt. Additionally, to the extent that we are already invested in the entities that are the subject of our acquisitions and other activities, our actions may be temporarily disruptive to the value of the investments, which could adversely affect our financial condition.

In addition, once completed, acquisitions may entail further risks, including: unanticipated costs and liabilities of the acquired businesses, including environmental liabilities, that could materially adversely affect our results of operations. These include: increased regulatory compliance relating to the acquired business; difficulties in assimilating acquired businesses, their personnel and their financial reporting systems, which would prevent the expected benefits from the transaction from being realized within the anticipated timeframe; negative effects on existing business relationships with suppliers and customers; and loss of key employees of the acquired businesses. In addition, any future acquisitions could result in the incurrence of additional debt and related interest expense, contingent liabilities and amortization expense related to intangible assets, which could have a material adverse effect on our business, financial condition, operating results and cash flows, or the issuance of additional equity, which could dilute our stockholder's equity interests.

There can be no assurance that we will be able to negotiate any pending acquisition successfully, receive the required approvals for any acquisition or otherwise conclude any acquisition successfully, or that any acquisition will achieve the anticipated synergies or other positive results. Overall, if our acquisition strategy is not successful or if acquisitions are not well integrated into our existing operations, the Company's profitability, business, and financial condition could be negatively affected.

# We may sustain losses in our investment portfolio, which could have an adverse effect on our results of operations, financial condition and liquidity.

A portion of our assets consists of equity securities which are adjusted to fair value each period, as well as other investments. An adverse change in economic conditions or setbacks to such companies, their operations or business models may result in a decline in the value of these investments. Such declines in value are principally recognized in net income or loss in accordance with GAAP. Any adverse changes in the financial markets and declines in value of our investments may result in additional losses and could have an adverse effect on our results of operations, financial condition and liquidity.

#### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

#### ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

# ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

# ITEM 5. OTHER INFORMATION

None.

| ITEM 6.                  | EXHIBITS   |
|--------------------------|--|
| Exhibit<br><u>Number</u> | Description  |
| 10.1                     | Stock Purchase and Contribution Agreement, by and among Star Equity Holdings, Inc, Digirad Health, Inc., TTG Imaging Solutions, LLC, and Insignia TTG Parent, LLC, dated as of May 4, 2023 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on May 5, 2022). |
| 10.2                     | Form of 2018 Incentive Plan, as amended of Star Equity Holdings, Inc. (incorporated by reference to Annex B to the Company's Definitive Proxy Statement filed with the Commission on May 18, 2023.   |
| 31.1*                    | <u>Certification of the Principal Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated pursuant to the Securities Exchange</u><br><u>Act of 1934, as amended.</u>   |
| 31.2*                    | <u>Certification of the Principal Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated pursuant to the Securities Exchange</u><br><u>Act of 1934, as amended.</u>   |
| 32.1**                   | Certification of the Principal Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 32.2**                   | Certification of the Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 101.INS*                 | XBRL Instance Document   |
| 101.SCH*                 | Inline XBRL Taxonomy Extension Schema  |
| 101.CAL*                 | Inline XBRL Taxonomy Extension Calculation Linkbase  |
| 101.LAB*                 | Inline XBRL Taxonomy Extension Labels Linkbase   |
| 101.PRE*                 | Inline XBRL Taxonomy Extension Presentation Linkbase   |
| 101.DEF*                 | Inline XBRL Taxonomy Extension Definition Linkbase   |
| 104.1                    | Cover Page Interactive Data File (formatted in Inline XBRL and contained in Exhibit 101).  |

\*\* This certification is being furnished solely to accompany this quarterly report pursuant to 18 U.S.C. § 1350, and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of Star Equity Holdings, Inc., whether made before or after the date hereof, regardless of any general incorporation language in such filing.

<sup>\*</sup> Filed herewith.

# SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 11, 2023

STAR EQUITY HOLDINGS, INC.

By: /s/ RICHARD K. COLEMAN, JR.

Richard K. Coleman, Jr. Chief Executive Officer (Principal Executive Officer)

/s/ DAVID J. NOBLE

David J. Noble Chief Financial Officer (Principal Financial and Accounting Officer)

#### CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Richard K. Coleman, Jr., certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Star Equity Holdings, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

August 11, 2023

/s/ Richard K. Coleman, Jr.

Richard K. Coleman, Jr. Chief Executive Officer (Principal Executive Officer)

#### CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, David J. Noble, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Star Equity Holdings, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

August 11, 2023

/s/ David J. Noble
David J. Noble

Chief Financial Officer (Principal Financial and Accounting Officer)

#### CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350 (SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)

In connection with the accompanying Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended June 30, 2023, I, Richard K. Coleman, Jr., Chief Executive Officer of Star Equity Holdings, Inc., hereby certify pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended June 30, 2023, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended June 30, 2023, fairly presents, in all material respects, the financial condition and results of operations of Star Equity Holdings, Inc. at the dates and for the periods indicated.

This certification has not been, and shall not be deemed, "filed" with the Securities and Exchange Commission.

August 11, 2023

/s/ Richard K. Coleman, Jr.

Richard K. Coleman, Jr. Chief Executive Officer (Principal Executive Officer)

A signed copy of this written statement required by Section 906 has been provided to Star Equity Holdings, Inc. and will be retained by Star Equity Holdings, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

#### CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350 (SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)

In connection with the accompanying Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended June 30, 2023, I, David J. Noble, Chief Financial Officer of Star Equity Holdings, Inc., hereby certify pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended June 30, 2023, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended June 30, 2023, fairly presents, in all material respects, the financial condition and results of operations of Star Equity Holdings, Inc. at the dates and for the periods indicated.

This certification has not been, and shall not be deemed, "filed" with the Securities and Exchange Commission.

August 11, 2023

/s/ David J. Noble

David J. Noble Chief Financial Officer (Principal Financial and Accounting Officer)

A signed copy of this written statement required by Section 906 has been provided to Star Equity Holdings, Inc. and will be retained by Star Equity Holdings, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.