

HUDSON GLOBAL

Q2 2025 Earnings Call

August 8, 2025



Forward-Looking Statements

This presentation contains statements that the Company believes to be "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact included in this press release, including statements regarding the Company's future financial condition, results of operations, business operations and business prospects, are forward-looking statements. Words such as "anticipate," "estimate," "expect," "project," "intend," "plan," "predict," "believe" and similar words, expressions and variations of these words and expressions are intended to identify forward-looking statements. All forward-looking statements are subject to important factors, risks, uncertainties, and assumptions, including industry and economic conditions that could cause actual results to differ materially from those described in the forward-looking statements. Such factors, risks, uncertainties and assumptions include, but are not limited to, global economic fluctuations; the Company's ability to successfully achieve its strategic initiatives ; risks related to potential acquisitions or dispositions of businesses by the Company; the risk that the conditions to the closing of the proposed Merger are not satisfied, including the failure to timely obtain stockholder approval for the transaction, if at all; uncertainties as to the timing of the consummation of the proposed Merger and the ability of each of Hudson and Star to consummate the proposed Merger; risks related to Hudson's ability to manage its operating expenses and its expenses associated with the proposed Merger pending closing; risks related to the market price of Hudson's common stock relative to the value suggested by the exchange ratio; unexpected costs, charges or expenses resulting from the transaction; potential adverse reactions or changes to business relationships resulting from the announcement or completion of the proposed Merger; risks related to the inability of the combined company to successfully operate as a combined business; risks associated with the possible failure to realize certain anticipated benefits of the proposed Merger, including with respect to future financial and operating results; the Company's ability to operate successfully as a company focused on its RPO business; risks related to fluctuations in the Company's operating results from quarter to quarter due to various factors such as rising inflationary pressures and interest rates; the loss of or material reduction in our business with any of the Company's largest customers; the ability of clients to terminate their relationship with the Company at any time; competition in the Company's markets; the negative cash flows and operating losses that may recur in the future; risks relating to how future credit facilities may affect or restrict our operating flexibility; risks associated with the Company's investment strategy; risks related to international operations, including foreign currency fluctuations, political events, natural disasters or health crises, including the Russia-Ukraine war, the Hamas-Israel war, and potential conflict in the Middle East; the Company's dependence on key management personnel; the Company's ability to attract and retain highly skilled professionals, management, and advisors; the Company's ability to maintain costs at an acceptable level; the Company's heavy reliance on information systems and the impact of potentially losing or failing to develop technology; risks related to providing uninterrupted service to clients; the Company's exposure to employment-related claims from clients, employers and regulatory authorities, current and former employees in connection with the Company's business reorganization initiatives, and limits on related insurance coverage; the Company's ability to utilize net operating loss carryforwards; volatility of the Company's stock price; the impact of government regulations; restrictions imposed by blocking arrangements; risks related to the use of new and evolving technologies; and the adverse impacts of cybersecurity threats and attacks. Additional information concerning these, and other factors is contained in the Company's filings with the Securities and Exchange Commission. These forward-looking statements speak only as of the date of this document. The Company assumes no obligation, and expressly disclaims any obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

Q2 2025: Consolidated Financial Results

US\$ in Millions, except EPS

	+ / - ⁽¹⁾		CC ⁽²⁾	Q2 2025	Q2 2024
Revenue	-	0.5%		\$35.5	\$35.7
	-	0.2%	CC		
Adjusted net revenue	+	5.8%		\$18.6	\$17.6
	+	5.1%	CC		
SG&A ⁽³⁾⁽⁴⁾	+	2.7%		\$17.3	\$16.9
	+	2.1%	CC		
Adjusted EBITDA ⁽⁵⁾	+	76.6%		\$1.3	\$0.7
	+	70.0%	CC		
Net Income (Loss)	-	56.3%		\$(0.7)	\$(0.4)
Basic EPS				\$(0.23)	\$(0.15)
Diluted EPS				\$(0.23)	\$(0.15)
Adjusted Diluted EPS ⁽⁵⁾				\$0.12	\$0.04

⁽¹⁾ + / - indicates whether the caption was higher (+) or lower (-) than the comparison period.

⁽²⁾ CC represents constant currency.

⁽³⁾ Excludes stock compensation expense of \$0.2 million for each of the three months ended June 30, 2025 and 2024.

⁽⁴⁾ For the three months ended June 30, 2025 and 2024, SG&A excludes non-recurring expenses of \$1.0 million and \$0.5 million, respectively.

⁽⁵⁾ Adjusted EBITDA and Adjusted Diluted EPS are non-GAAP financial measures. Please reference the slides in the Appendix of this presentation for a reconciliation of these non-GAAP measures.

Q2 2025 YTD: Consolidated Financial Results

US\$ in Millions, except EPS

	'+ / - (1)		CC (2)	Q2 2025 YTD	Q2 2024 YTD
Revenue	-	3.2%		\$67.4	\$69.6
	-	1.7%	CC		
Adjusted net revenue	+	3.2%		\$35.0	\$33.9
	+	3.7%	CC		
SG&A ⁽³⁾⁽⁴⁾	-	1.0%		\$34.4	\$34.7
	-	0.4%	CC		
Adjusted EBITDA ⁽⁵⁾	+	181.4%		\$0.6	\$(0.8)
	+	184.0%	CC		
Net Income (Loss)	+	26.8%		\$(2.4)	\$(3.3)
Basic EPS				\$(0.82)	\$(1.10)
Diluted EPS				\$(0.82)	\$(1.10)
Adjusted Diluted EPS ⁽⁵⁾				\$(0.34)	\$(0.68)

(1) + / - indicates whether the caption was higher (+) or lower (-) than the comparison period.

(2) CC represents constant currency.

(3) Excludes stock compensation expense of \$0.6 million for each of the six months ended June 30, 2025 and 2024.

(4) For the six months ended June 30, 2025 and 2024, SG&A excludes non-recurring expenses of \$1.4 million and \$1.2 million, respectively.

(5) Adjusted EBITDA and Adjusted Diluted EPS are non-GAAP financial measures. Please reference the slides in the Appendix of this presentation for a reconciliation of these non-GAAP measures.

Q2 2025: Americas

US\$ in Millions

	+ / - ⁽¹⁾		CC ⁽²⁾	Q2 2025	Q2 2024
Revenue	+	2.4%		\$7.1	\$7.0
	+	2.4%	CC		
Adjusted net revenue	-	0.7%		\$6.3	\$6.3
	-	0.6%	CC		
SG&A ⁽³⁾	-	1.5%		\$5.7	\$5.8
	-	1.3%	CC		
Adjusted EBITDA ⁽⁴⁾⁽⁵⁾	+	8.8%		\$0.7	\$0.6
	+	9.4%	CC		
Adjusted EBITDA, as a % of Adjusted net revenue				10.7%	9.8%

⁽¹⁾ + / - indicates whether the caption was higher (+) or lower (-) than the comparison period.

⁽²⁾ CC represents constant currency.

⁽³⁾ Excludes stock compensation expense and compensation expense related to acquisitions.

⁽⁴⁾ Adjusted EBITDA and Adjusted Diluted EPS are non-GAAP financial measures. Please reference the slides in the Appendix of this presentation for a reconciliation of these non-GAAP measures.

⁽⁵⁾ N/M = Not Meaningful.

Q2 2025: Asia Pacific

US\$ in Millions

	+ / - ⁽¹⁾		CC ⁽²⁾	Q2 2025	Q2 2024
Revenue	-	4.8%		\$21.6	\$22.6
	-	2.9%	CC		
Adjusted net revenue	+	15.9%		\$8.8	\$7.6
	+	17.1%	CC		
SG&A ⁽³⁾	+	1.8%		\$6.9	\$6.8
	+	2.8%	CC		
Adjusted EBITDA ⁽⁴⁾	+	145.8%		\$1.9	\$0.8
	+	148.7%	CC		
Adjusted EBITDA, as a % of Adjusted net revenue				21.2%	10.0%

⁽¹⁾ + / - indicates whether the caption was higher (+) or lower (-) than the comparison period.

⁽²⁾ CC represents constant currency.

⁽³⁾ Excludes stock compensation expense and compensation expense related to acquisitions.

⁽⁴⁾ Adjusted EBITDA and Adjusted Diluted EPS are non-GAAP financial measures. Please reference the slides in the Appendix of this presentation for a reconciliation of these non-GAAP measures.

Q2 2025: Europe, Middle East, and Africa ("EMEA")

US\$ in Millions

	+ / - ⁽¹⁾		CC ⁽²⁾	Q2 2025	Q2 2024
Revenue	+	12.2%		\$6.8	\$6.1
	+	6.1%	CC		
Adjusted net revenue	-	4.0%		\$3.5	\$3.6
	-	9.2%	CC		
SG&A ⁽³⁾	+	13.0%		\$3.8	\$3.4
	+	7.7%	CC		
Adjusted EBITDA ⁽⁴⁾	-	228.7%		\$(0.4)	\$0.3
	-	211.8%	CC		
Adjusted EBITDA, as a % of Adjusted net revenue				(10.0)%	7.5%

⁽¹⁾ + / - indicates whether the caption was higher (+) or lower (-) than the comparison period.

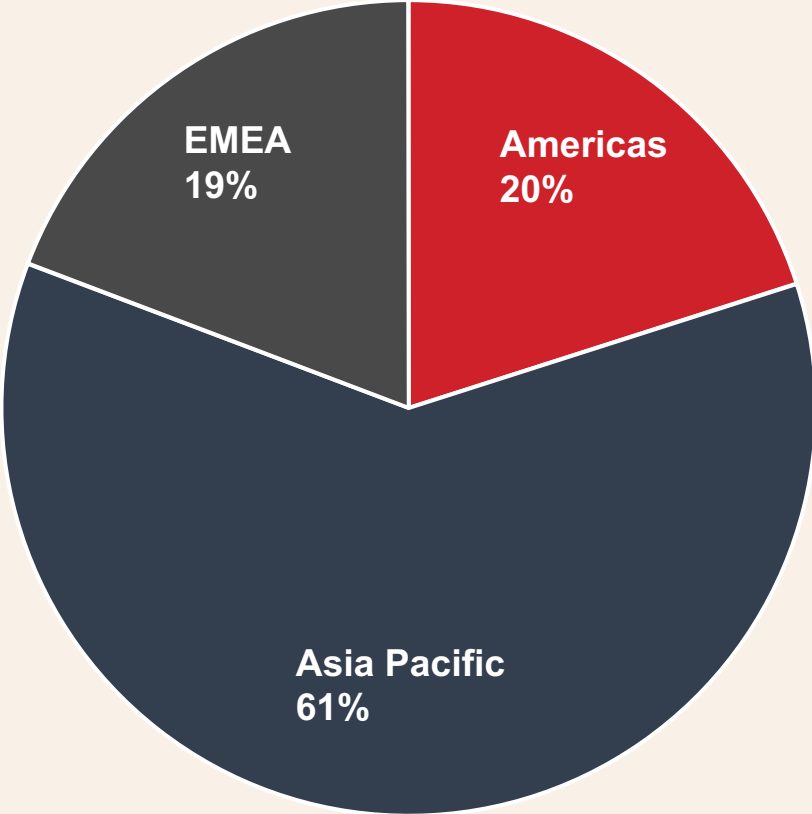
⁽²⁾ CC represents constant currency.

⁽³⁾ Excludes stock compensation expense and compensation expense related to acquisitions.

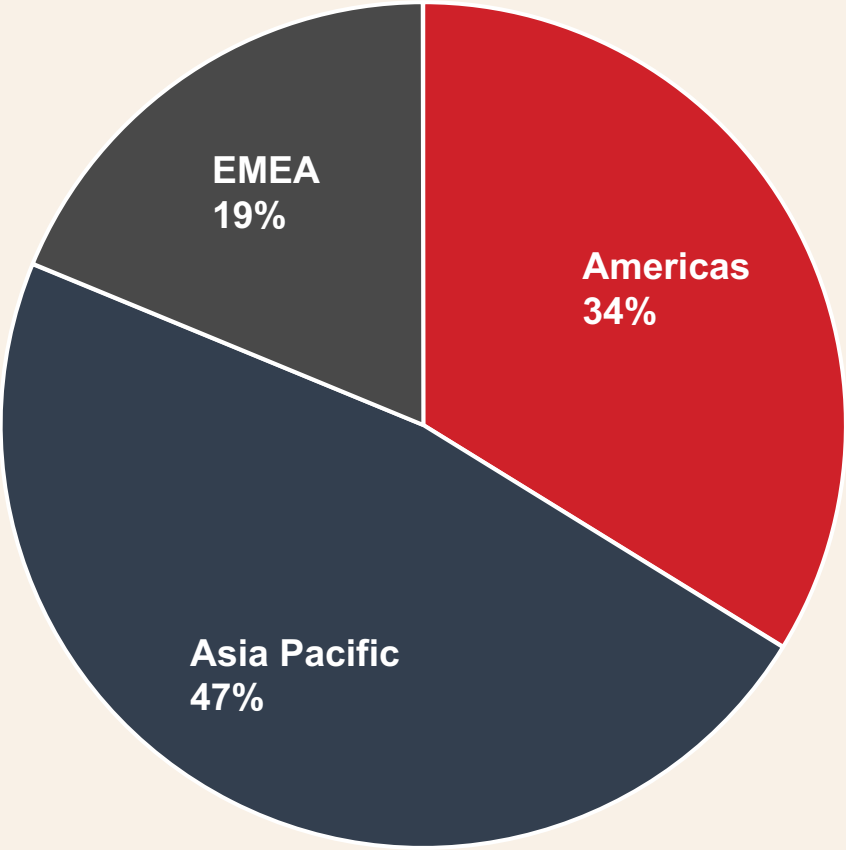
⁽⁴⁾ Adjusted EBITDA and Adjusted Diluted EPS are non-GAAP financial measures. Please reference the slides in the Appendix of this presentation for a reconciliation of these non-GAAP measures.

Q2 2025 Regional Split

Revenue



Adjusted Net Revenue

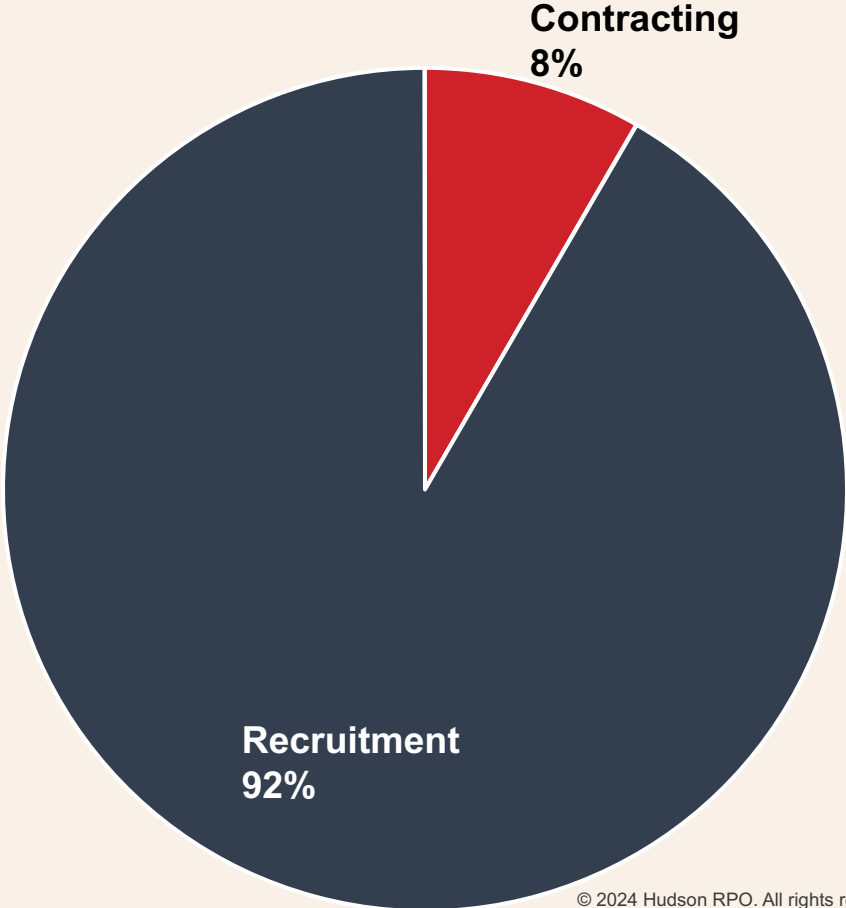


Q2 2025 Services Split

Revenue



Adjusted Net Revenue



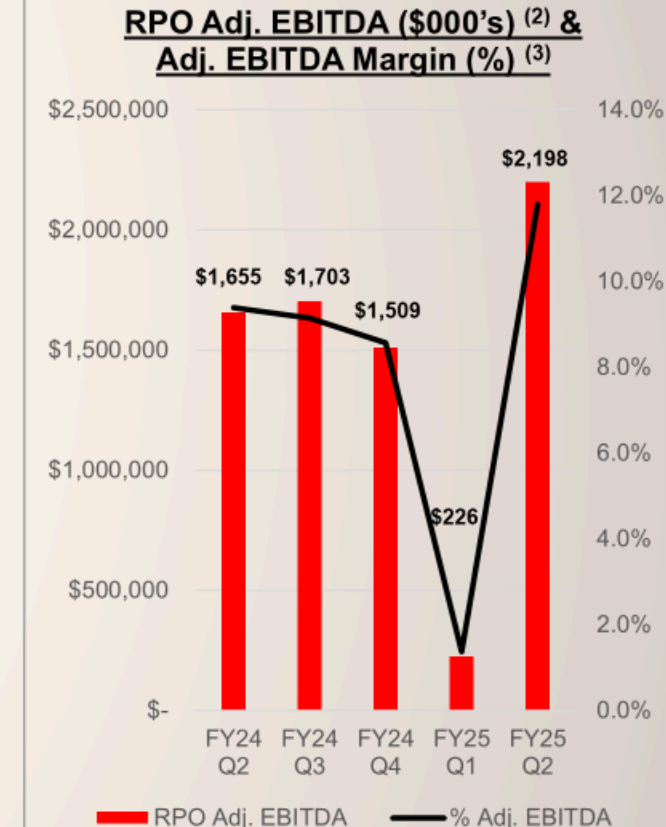
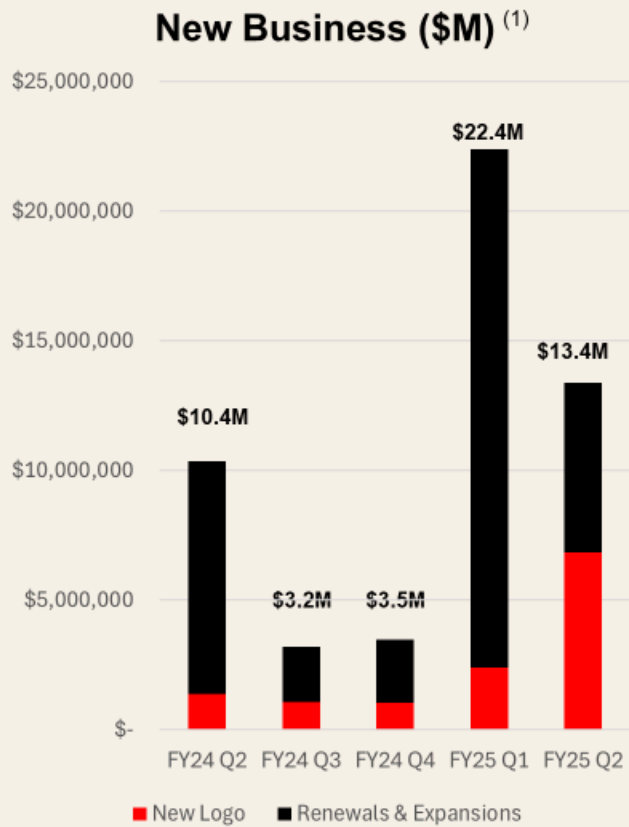
Hudson RPO: Operating Dashboard

Rolling 4 Quarters

RPO New Business = \$42.5M
 \$11.4M in New Logo and \$31.1M in renewals and expansions from our legacy clients

Adjusted Net Revenue = \$71.2M
 Relatively stable over the past four quarters

RPO Adjusted EBITDA & Margin
 Improved versus Q2 2024 as well as Q1 2025.



⁽¹⁾ New business represents estimated Adjusted net revenue based on total contract value.

⁽²⁾ Adjusted EBITDA is a non-GAAP financial measure. Please reference the slides in the Appendix of this presentation for a reconciliation of this non-GAAP measure.

⁽³⁾ Expressed as a percentage of Adjusted net revenue.

Balance Sheet: Selected Items

US\$ in Millions

	Q2 2025	Q4 2024
Selected Assets		
Cash	\$16.8	\$17.0
Restricted Cash	\$0.7	\$0.7
Accounts Receivable	\$23.5	\$20.1
Shareholders' Equity		
Stockholders' Equity	\$40.1	\$40.4
Working Capital		
Current Assets	\$43.3	\$40.1
Current Assets ex-cash	\$26.5	\$23.1
Current Liabilities	\$14.3	\$11.2
Working Capital	\$29.0	\$28.9
Working Capital ex-cash	\$12.2	\$11.9

2025: Cash Flow Summary

US\$ in Millions

	QTD June 30, 2025	YTD June 30, 2025	QTD June 30, 2024	YTD June 30, 2024
Net income (loss)	\$(0.7)	\$(2.4)	\$(0.4)	\$(3.3)
Depreciation and amortization	0.2	0.5	0.3	0.7
Benefit from deferred income taxes	(0.2)	(0.2)	—	(0.3)
Stock-based compensation	0.2	0.6	0.2	0.6
Change in accounts receivable	(1.1)	(2.3)	(3.4)	(5.0)
Change in prepaid and other assets	0.7	0.3	0.4	(0.4)
Change in accounts payable and other liabilities	1.0	2.8	(1.3)	1.7
Cash flow from operations	0.1	(0.7)	(4.3)	(6.1)
Capital expenditures	—	—	—	—
Free cash flow	0.1	(0.7)	(4.3)	(6.1)
Proceeds from corporate benefit policy	—	—	—	1.1
Purchase of treasury stock (including payment of tax withholdings)	—	—	(1.4)	(2.4)
Cash paid for net settlement of employee restricted stock units	—	—	—	(0.2)
Effect of exchange rates	0.2	0.6	0.1	(0.3)
Change in cash, cash equivalents, and restricted cash	\$0.3	\$(0.1)	\$(5.7)	\$(7.9)

Appendix



Reconciliation of Non-GAAP Financial Measures

Q2 2025	Hudson						Q2 2024	Hudson					
	Americas	Asia Pacific	EMEA	RPO	Corporate	Total		Americas	Asia Pacific	EMEA	RPO	Corporate	Total
Revenue	\$ 7.1	\$ 21.6	\$ 6.8	\$ 35.5	\$ —	\$ 35.5	Revenue	\$ 7.0	\$ 22.6	\$ 6.1	\$ 35.7	\$ —	\$ 35.7
Adjusted net revenue ⁽¹⁾	\$ 6.3	\$ 8.8	\$ 3.5	\$ 18.6	\$ —	\$ 18.6	Adjusted net revenue ⁽¹⁾	\$ 6.3	\$ 7.6	\$ 3.6	\$ 17.6	\$ —	\$ 17.6
Net loss						\$ (0.7)	Net loss						\$ (0.4)
Provision for income taxes						0.3	Provision for income taxes						0.3
Interest income, net						(0.1)	Interest income, net						(0.1)
Depreciation and amortization						0.2	Depreciation and amortization						0.3
EBITDA (loss) ⁽²⁾	\$ 0.2	\$ 1.4	\$ (0.7)	\$ 1.0	\$ (1.1)	\$ (0.2)	EBITDA (loss) ⁽²⁾	\$ 0.4	\$ 0.2	\$ 0.1	\$ 0.8	\$ (0.8)	\$ —
Non-operating expense (income), including corporate administration charges	0.3	0.2	0.1	0.6	(0.4)	0.2	Non-operating expense (income), including corporate administration charges	0.1	0.3	0.1	0.4	(0.4)	0.1
Stock-based compensation expense	0.1	0.1	—	0.2	0.1	0.2	Stock-based compensation expense	—	0.1	—	0.2	—	0.2
Non-recurring items	0.1	0.1	0.2	0.5	0.6	1.0	Non-recurring items	0.1	0.2	—	0.3	0.2	0.5
Adjusted EBITDA (loss) ⁽²⁾	\$ 0.7	\$ 1.9	\$ (0.4)	\$ 2.2	\$ (0.9)	\$ 1.3	Adjusted EBITDA (loss) ⁽²⁾	\$ 0.6	\$ 0.8	\$ 0.3	\$ 1.7	\$ (0.9)	\$ 0.7

⁽¹⁾ Represents Revenue less direct contracting costs and reimbursed expenses.

⁽²⁾ EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization. Adjusted EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization, non-operating income, stock-based compensation expense, and other items such as non-recurring severance and professional fees.

	Per Diluted Share Three Months Ended	
	June 30, 2025	June 30, 2024
Net (loss) income	\$ (0.23)	\$ (0.15)
Non-recurring items (after tax)	\$ 0.35	\$ 0.19
Adjusted net income (loss) ⁽³⁾	\$ 0.12	\$ 0.04

⁽³⁾ Adjusted net income or loss per diluted share is a Non-GAAP measure defined as reported net income or loss per diluted share before items such as acquisition-related costs and non-recurring severance and professional fees after tax that is presented to provide additional information about the company's operations on a basis consistent with the measures which the company uses to manage its operations and evaluate its performance. Management also uses these measurements to evaluate capital needs and working capital requirements. Adjusted net income or loss per diluted share should not be considered in isolation or as a substitute for net income or loss per diluted share and other income or cash flow statement data prepared in accordance with generally accepted accounting principles or as a measure of the company's profitability or liquidity. Further, Adjusted net income or loss per diluted share as presented above may not be comparable with similarly titled measures reported by other companies.

Reconciliation of Non-GAAP Financial Measures

Q2 2025 YTD	Americas	Asia Pacific	EMEA	Hudson RPO	Corporate	Total	Q2 2024 YTD	Americas	Asia Pacific	EMEA	Hudson RPO	Corporate	Total
	Revenue	\$ 14.0	\$ 40.7	\$ 12.7	\$ 67.4	\$ —		\$ 67.4	Revenue	\$ 13.0	\$ 44.2	\$ 12.5	\$ 69.6
Adjusted net revenue ⁽¹⁾	\$ 12.3	\$ 16.0	\$ 6.7	\$ 35.0	\$ —	\$ 35.0	Adjusted net revenue ⁽¹⁾	\$ 12.1	\$ 14.2	\$ 7.6	\$ 33.9	\$ —	\$ 33.9
Net loss						\$ (2.4)	Net loss						\$ (3.3)
Provision for income taxes						0.4	Provision for income taxes						0.2
Interest income, net						(0.1)	Interest income, net						(0.2)
Depreciation and amortization						0.5	Depreciation and amortization						0.7
EBITDA (loss) ⁽²⁾	\$ 0.1	\$ 1.7	\$ (1.3)	\$ 0.5	\$ (2.1)	\$ (1.7)	EBITDA (loss) ⁽²⁾	\$ (0.5)	\$ (0.4)	\$ 0.4	\$ (0.4)	\$ (2.3)	\$ (2.7)
Non-operating expense (income), including corporate administration charges	0.4	0.4	0.2	1.0	(0.8)	0.3	Non-operating expense (income), including corporate administration charges	0.1	0.4	0.1	0.6	(0.5)	0.1
Stock-based compensation expense	0.1	0.3	—	0.4	0.2	0.6	Stock-based compensation expense	0.1	0.2	0.1	0.4	0.1	0.6
Non-recurring items	0.1	0.2	0.2	0.5	0.9	1.4	Non-recurring items	0.1	0.3	—	0.5	0.7	1.2
Adjusted EBITDA (loss) ⁽²⁾	\$ 0.8	\$ 2.5	\$ (0.8)	\$ 2.4	\$ (1.8)	\$ 0.6	Adjusted EBITDA (loss) ⁽²⁾	\$ (0.1)	\$ 0.6	\$ 0.6	\$ 1.1	\$ (1.9)	\$ (0.8)

⁽¹⁾ Represents Revenue less direct contracting costs and reimbursed expenses.

⁽²⁾ EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization. Adjusted EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization, non-operating income, stock-based compensation expense, and other items such as non-recurring severance and professional fees.

	Per Diluted Share Six Months Ended	
	June 30, 2025	June 30, 2024
Net (loss) income	\$ (0.82)	\$ (1.10)
Non-recurring items (after tax)	\$ 0.48	\$ 0.42
Adjusted net income (loss) ⁽³⁾	\$ (0.34)	\$ (0.68)

⁽³⁾ Adjusted net income or loss per diluted share is a Non-GAAP measure defined as reported net income or loss per diluted share before items such as acquisition-related costs and non-recurring severance and professional fees after tax that is presented to provide additional information about the company's operations on a basis consistent with the measures which the company uses to manage its operations and evaluate its performance. Management also uses these measurements to evaluate capital needs and working capital requirements. Adjusted net income or loss per diluted share should not be considered in isolation or as a substitute for net income or loss per diluted share and other income or cash flow statement data prepared in accordance with generally accepted accounting principles or as a measure of the company's profitability or liquidity. Further, Adjusted net income or loss per diluted share as presented above may not be comparable with similarly titled measures reported by other companies.

Reconciliation of Non-GAAP Financial Measures

Q2 2024 QTD

	Americas	Asia Pacific	EMEA	Hudson RPO	Corporate	Total
Net loss						\$ (0.4)
Provision for income taxes						0.3
Interest income, net						(0.1)
Depreciation and amortization						0.3
EBITDA (loss) ⁽¹⁾	\$ 0.4	\$ 0.2	\$ 0.1	\$ 0.8	\$ (0.8)	\$ —
Non-operating expense (income), including corporate administration charges	0.1	0.3	0.1	0.4	(0.4)	0.1
Stock-based compensation expense	—	0.1	—	0.2	—	0.2
Non-recurring items	0.1	0.2	—	0.3	0.2	0.5
Adjusted EBITDA (loss) ⁽¹⁾	\$ 0.6	\$ 0.8	\$ 0.3	\$ 1.7	\$ (0.9)	\$ 0.7

Q3 2024 QTD

	Americas	Asia Pacific	EMEA	Hudson RPO	Corporate	Total
Net loss						\$ (0.8)
Provision for income taxes						0.3
Interest income, net						(0.1)
Depreciation and amortization						0.4
EBITDA (loss) ⁽¹⁾	\$ 0.4	\$ 0.3	\$ —	\$ 0.7	\$ (1.0)	\$ (0.3)
Non-operating expense (income), including corporate administration charges	0.2	0.2	0.1	0.5	(0.3)	0.2
Stock-based compensation expense	0.1	0.1	—	0.2	0.3	0.5
Non-recurring items	—	0.3	—	0.3	0.1	0.5
Adjusted EBITDA (loss) ⁽¹⁾	\$ 0.6	\$ 0.9	\$ 0.2	\$ 1.7	\$ (0.9)	\$ 0.8

⁽¹⁾ EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization. Adjusted EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization, non-operating income, stock-based compensation expense, and other items such as non-recurring severance and professional fees.

Reconciliation of Non-GAAP Financial Measures

Q4 2024 QTD

	Americas	Asia Pacific	EMEA	Hudson RPO	Corporate	Total
Net loss						\$ (0.6)
Provision for income taxes						0.8
Interest income, net						(0.1)
Depreciation and amortization						0.3
EBITDA (loss) ⁽¹⁾	\$ 0.5	\$ 0.5	\$ (0.2)	\$ 0.8	\$ (0.3)	\$ 0.5
Non-operating expense (income), including corporate administration charges	(0.1)	0.1	0.1	0.1	(0.4)	(0.3)
Stock-based compensation expense	0.1	0.1	—	0.2	0.1	0.2
Non-recurring items	—	0.2	0.2	0.4	—	0.4
Adjusted EBITDA (loss) ⁽¹⁾	\$ 0.4	\$ 0.9	\$ 0.2	\$ 1.5	\$ (0.6)	\$ 0.9

Q1 2025 QTD

	Americas	Asia Pacific	EMEA	Hudson RPO	Corporate	Total
Net loss						\$ (1.8)
Provision for income taxes						—
Interest income, net						(0.1)
Depreciation and amortization						0.3
EBITDA (loss) ⁽¹⁾	\$ (0.1)	\$ 0.3	\$ (0.6)	\$ (0.5)	\$ (1.0)	\$ (1.5)
Non-operating expense (income), including corporate administration charges	0.2	0.1	0.1	0.4	(0.4)	0.1
Stock-based compensation expense	0.1	0.1	—	0.2	0.1	0.4
Non-recurring items	—	0.1	—	0.1	0.3	0.4
Adjusted EBITDA (loss) ⁽¹⁾	\$ 0.1	\$ 0.6	\$ (0.5)	\$ 0.2	\$ (0.9)	\$ (0.7)

⁽¹⁾ EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization. Adjusted EBITDA is a non-GAAP measure defined as earnings before interest, income taxes, depreciation and amortization, non-operating income, stock-based compensation expense, and other items such as non-recurring severance and professional fees.

Thank you

